

# Third Quarter Financial Results Fiscal Year 2013 (Ending March 2014)

January 31, 2014

Seiko Epson Corp.



# ■ Disclaimer regarding forward-looking statements

The foregoing statements regarding future results reflect the Company's expectations based on information available at the time of announcement. The information contains certain forward-looking statements that are subject to known and unknown risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements. Such risks and uncertainties include, but are not limited to, the competitive environment, market trends, general economic conditions, technological changes, exchange rate fluctuations and our ability to continue to timely introduce new products and services.

# Numerical values presented herein

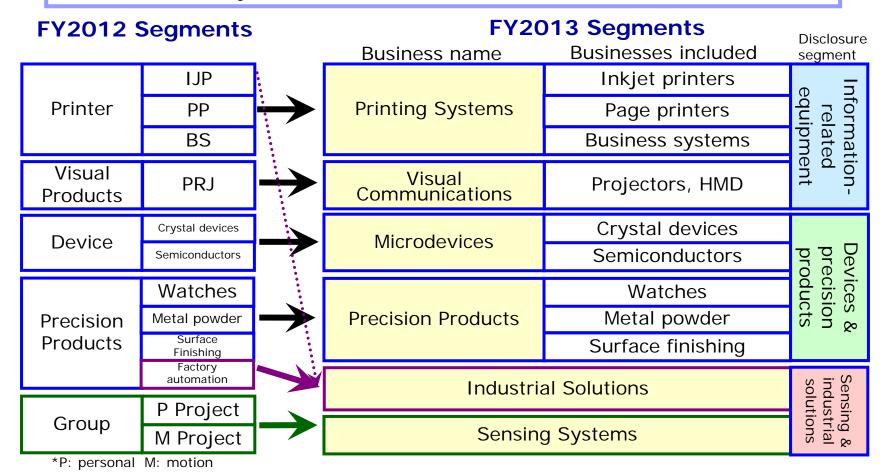
Numbers are rounded to the unit indicated.

Percentages are rounded off to one decimal place.

# Changes to segment reporting



We redefined future growth areas based on the business strategies outlined in the Updated SE15 Second-Half Mid-Range Business Plan (FY2013-15) and reorganized at the start of fiscal 2013 to more sharply clarify and accelerate initiatives in every business domain.



- FY2012 segment financials were adjusted for comparison against the FY2013 outlook.
- The transferred optical products business is included in the Corporate Segment.



1) FY2013 Q3 Financial Results

2) FY2013 Financial Outlook

# Financial Highlights (Through Third Quarter)



Thru Q3 FY20		D12 FY20		013	Cha	nge
(Billions of yen)	First 9 Months	%	First 9 Months	%	Amount	%
Net sales	624.1	-	750.4	-	+126.3	+20.2%
Operating income	11.7	1.9%	74.9	10.0%	+63.1	+535.2%
Ordinary income	12.0	1.9%	71.9	9.6%	+59.8	+494.7%
Net income before income taxes	-2.6	-0.4%	67.4	9.0%	+70.1	-
Net income	-12.6	-2.0%	50.7	6.8%	+63.3	-
EPS	-¥70.50		¥283.79			
T NSD	¥80.00		¥99.39			
Exchange EUR	¥102.17		¥132.23			

# Financial Highlights (Third Quarter)



	FY2012		FY20	013	Change		
(Billions of yen)	Q3 Actual	%	Q3 Actual	%	Amount	%	
Net sales	235.8	-	281.8	-	+45.9	+19.5%	
Operating income	25.9	11.0%	40.8	14.5%	+14.9	+57.6%	
Ordinary income	26.2	11.1%	41.3	14.7%	+15.0	+57.1%	
Net income before income taxes	26.9	11.4%	38.9	13.8%	+11.9	+44.5%	
Quarterly net income	22.8	9.7%	32.3	11.5%	+9.4	+41.6%	
EPS	¥127.64		¥180.71				
TE USD	¥81.17		¥100.46				
Exchange EUR	¥105.25		¥136.69				

### Main Factors Affecting Q3 Results (Vs. the Internal Plan)



- Strategic progress in information-related equipment & other businesses
- Sharp increase in net sales and in every income category due to a combination of pricing policies, reductions in both fixed and variable costs, and the effects of yen depreciation

#### Information-related Equipment Segment

#### **Inkjet Printer Business**

- ➤ Missed the unit shipment target by a narrow margin but continued printer pricing and cost reduction initiatives
- Sales of consumables steadily climbing in Europe and North America

# **Business Systems Business**

- > SIDM printer demand sluggish in Europe but steady in China
- > POS product performance basically in line with plan

# Main Factors Affecting Q3 Results (Vs. the Internal Plan)



#### Visual Communications Business

➤ Missed unit shipment targets for projectors in emerging markets of Europe, China and other Asian countries, but implemented pricing initiatives

#### Devices & Precision Products Segment

#### Microdevices Business

> Crystal device demand declined and price erosion advanced

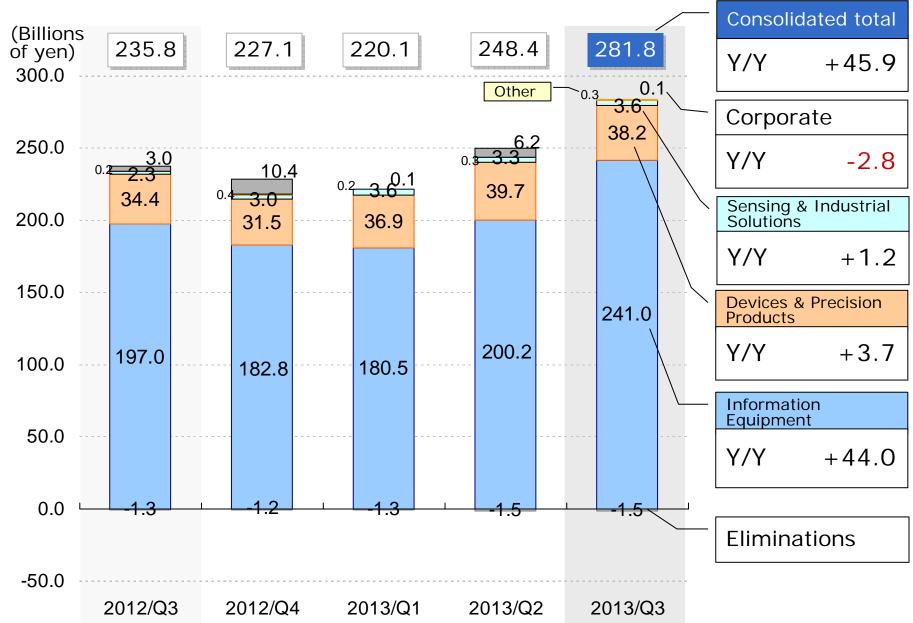
#### **Precision Products Business**

➤ Domestic watch sales and sales of high-end models firm

### **Quarterly Net Sales Trend**



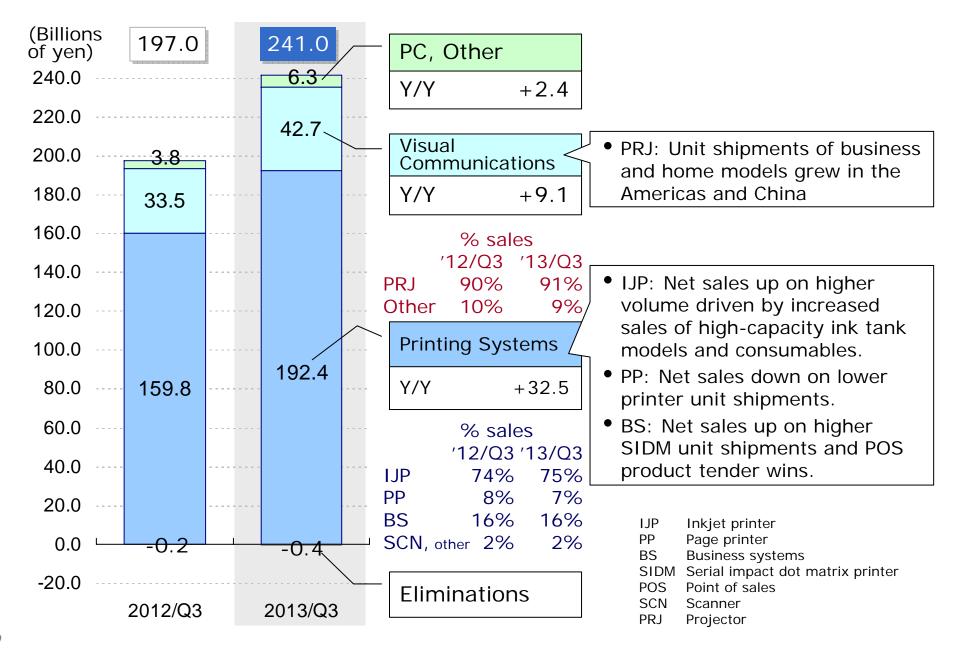




# Quarterly Net Sales Comparison

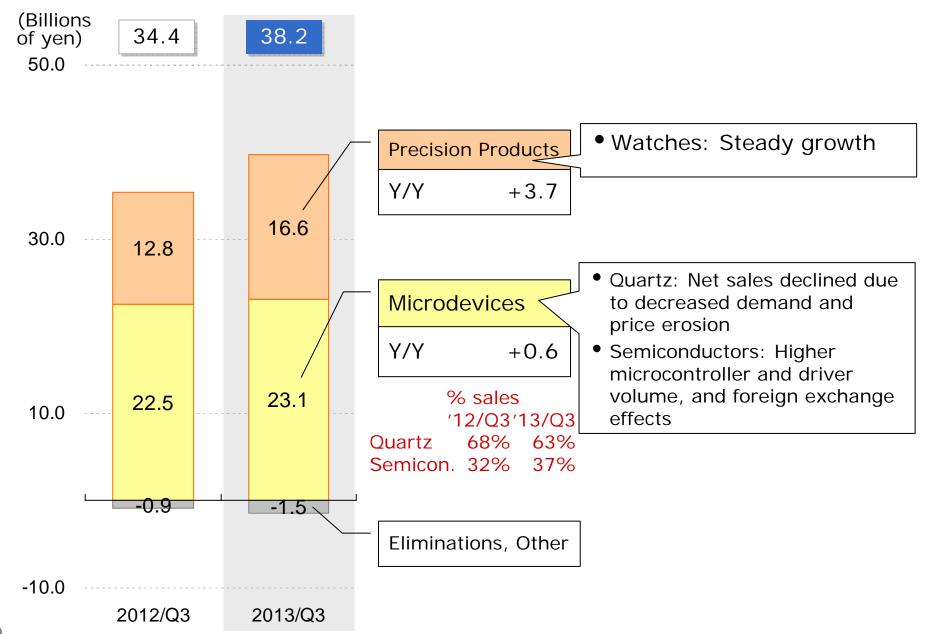
# ►Information Equipment Segment





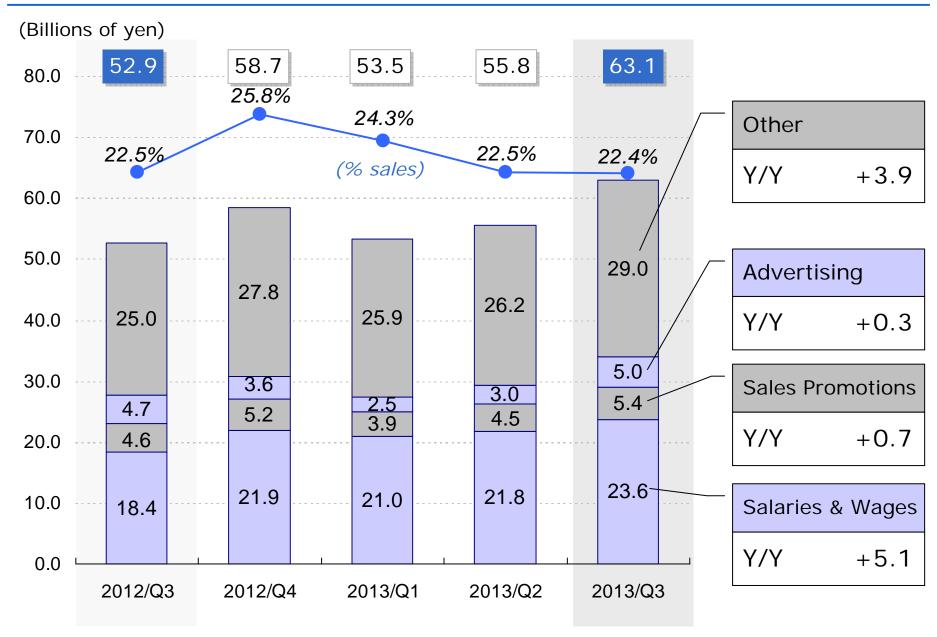






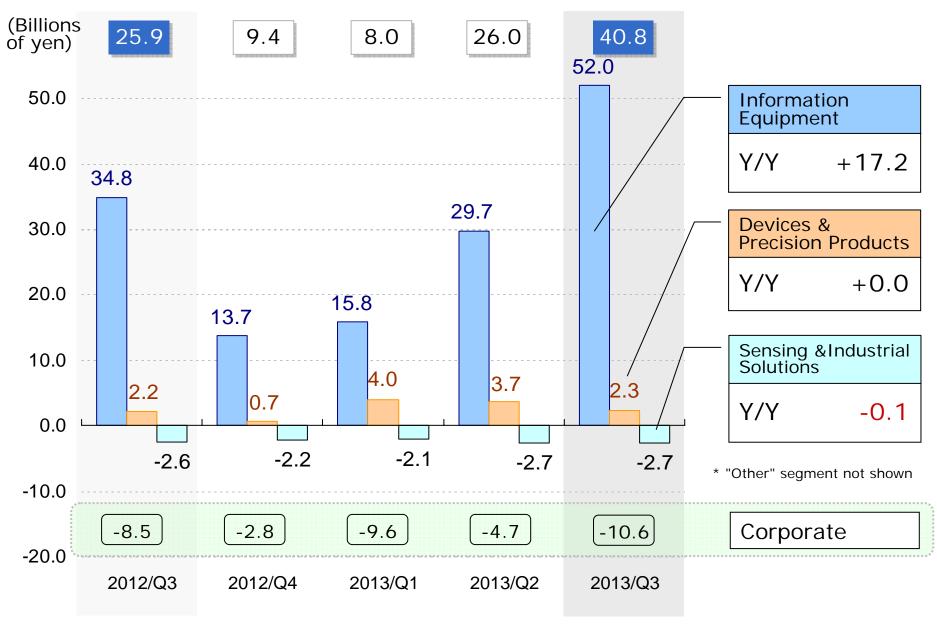
# Quarterly Selling, General and Administrative Expenses





# Quarterly Operating Income Trend ▶By business segment

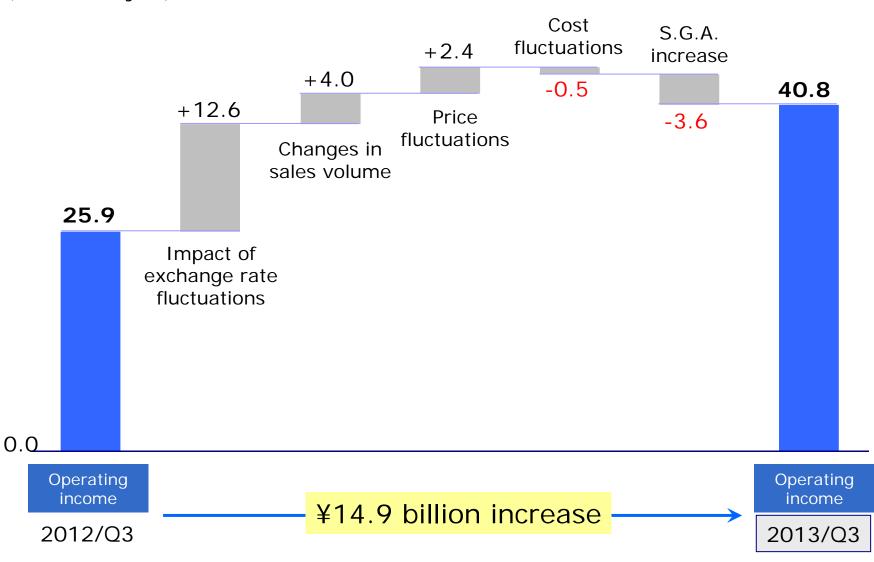




# Operating Income Fluctuation Cause Analysis

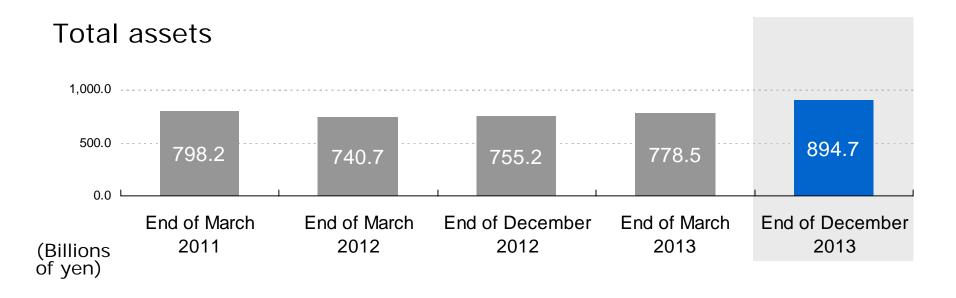


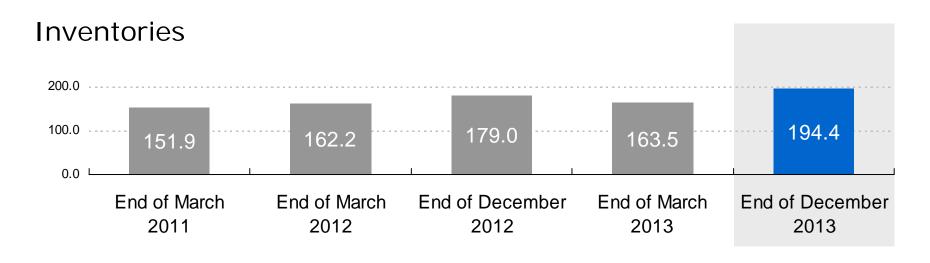
(Billions of yen)



# Statistics of Balance Sheet Items



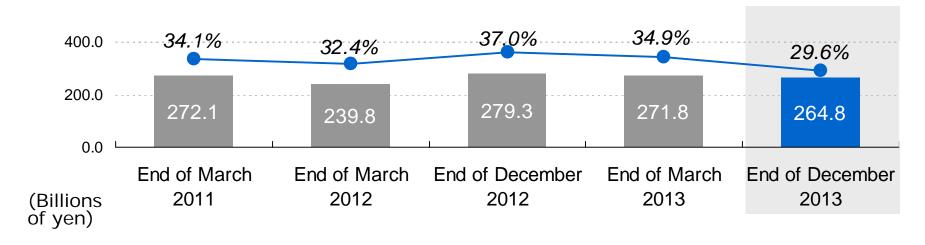




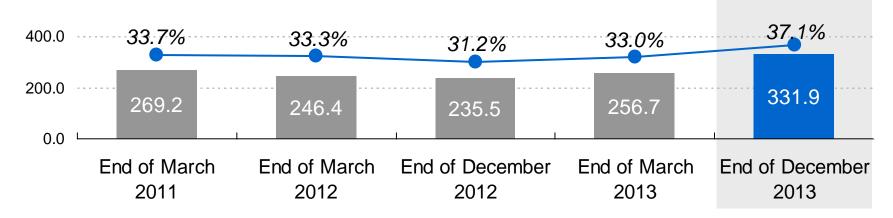
### Statistics of Balance Sheet Items



### Interest-bearing liabilities and ratio of interest-bearing liabilities



#### Shareholder's equity and equity ratio



<sup>\*</sup>Lease obligations are included in interest-bearing liabilities

<sup>\*</sup>Shareholder equity = total net assets - minority interests in subsidiaries



1) FY2013 Q3 Financial Results

2) FY2013 Financial Outlook

# FY2013 Financial Outlook



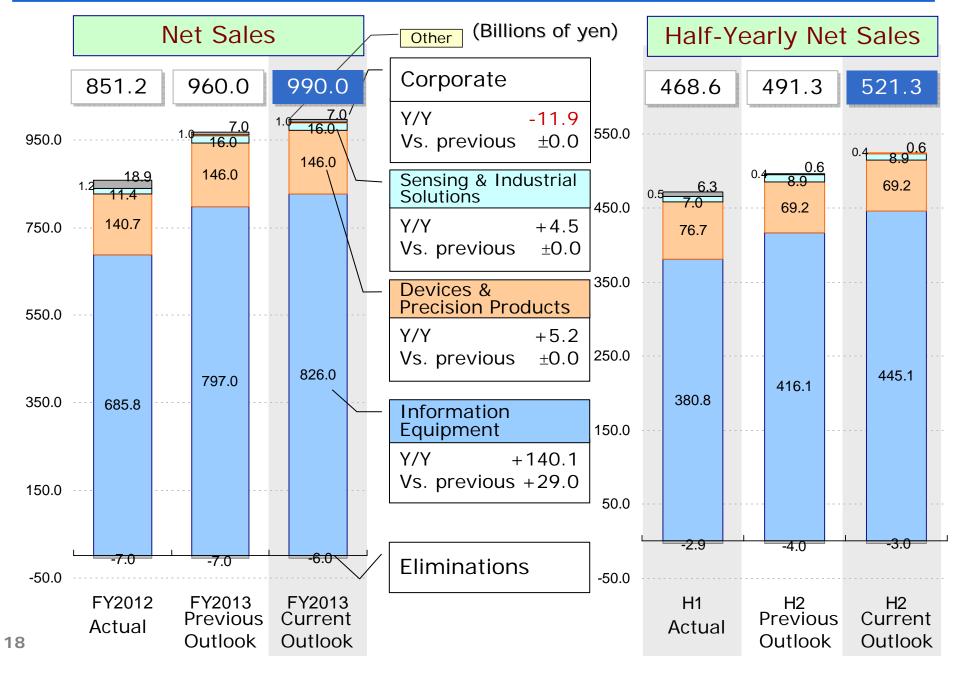
	FY2012		FY2013			Change (amount, %)		
(Billions of yen)	Actual	%	10/31 Outlook	%	Current Outlook	%	Y/Y	Vs. previous outlook
Net sales	851.2	-	960.0	-	990.0	-	138.7 +16.3%	+30.0 +3.1%
Operating income	21.2	2.5%	58.0	6.0%	79.0	8.0%	+57.7 +271.7%	+21.0 +36.2%
Ordinary income	17.6	2.1%	55.0	5.7%	74.0	7.5%	+56.3 +319.8%	+19.0 +34.5%
Net income before income taxes	-3.4	-0.4%	48.0	5.0%	68.0	6.9%	+71.4	+20.0 +41.7%
Net income	-10.0	-1.2%	34.0	3.5%	52.0	5.3%	+62.0	+18.0 +52.9%
EPS	-¥56.41		¥190.06		¥290.68		nt outlook exc	_
Ta USD	¥83.11		¥97.00		¥100.00	rate assumptions from Q4 onward USD: ¥100.00		
Exchange rate	¥107.14		¥127.00		¥134.00	EUI	R: ¥140.00	

Previous outlook exchange rate assumptions from Q3 onward USD: ¥95.00, EUR: ¥125.00

# FY2013 Financial Outlook (Net Sales)

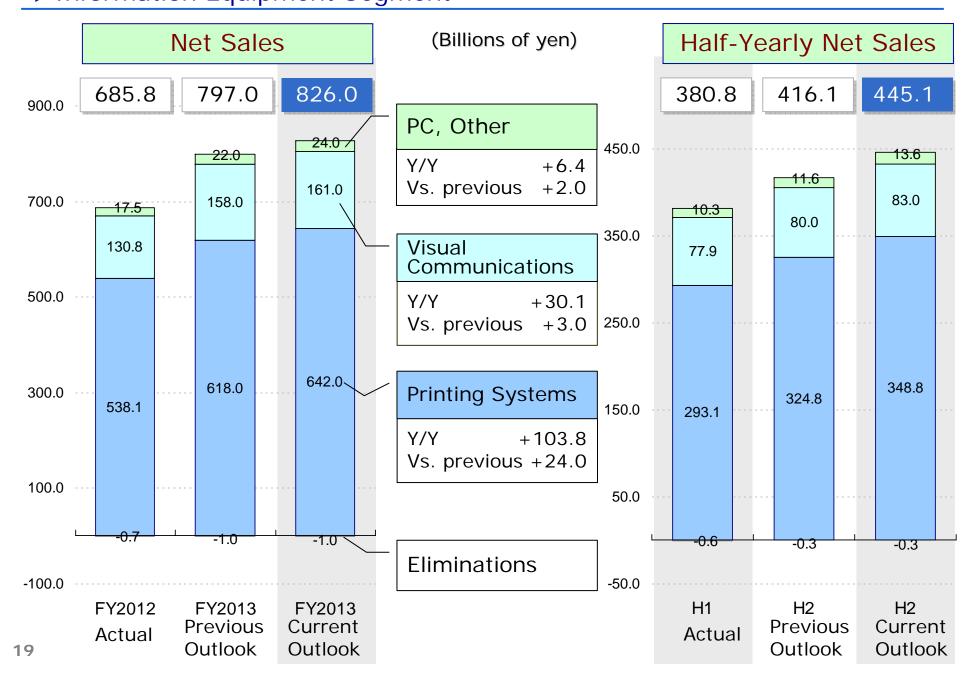
▶By business segment





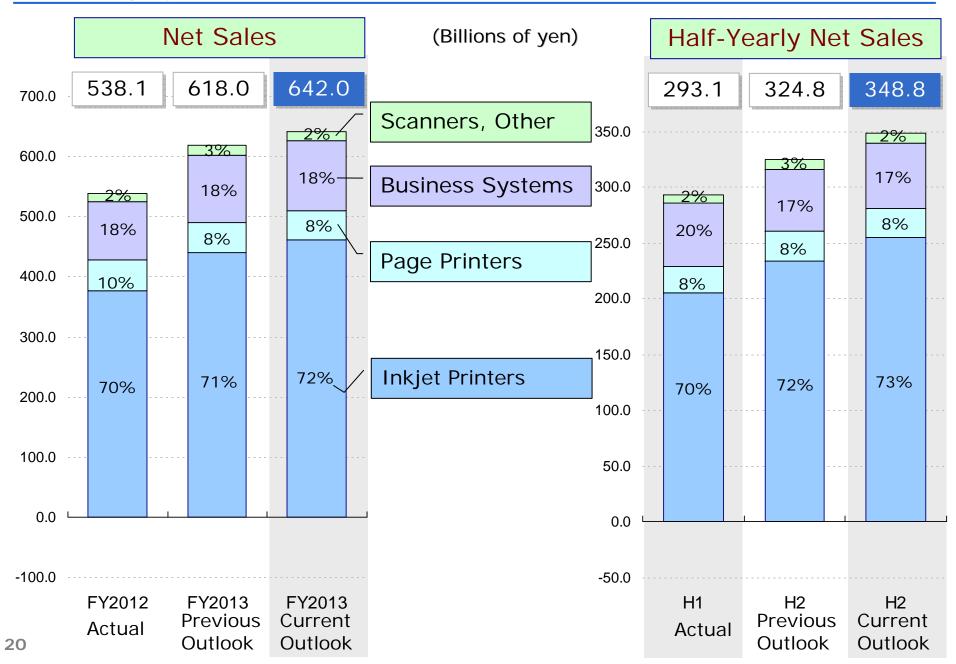
# Net Sales Outlook by Business Information Equipment Segment





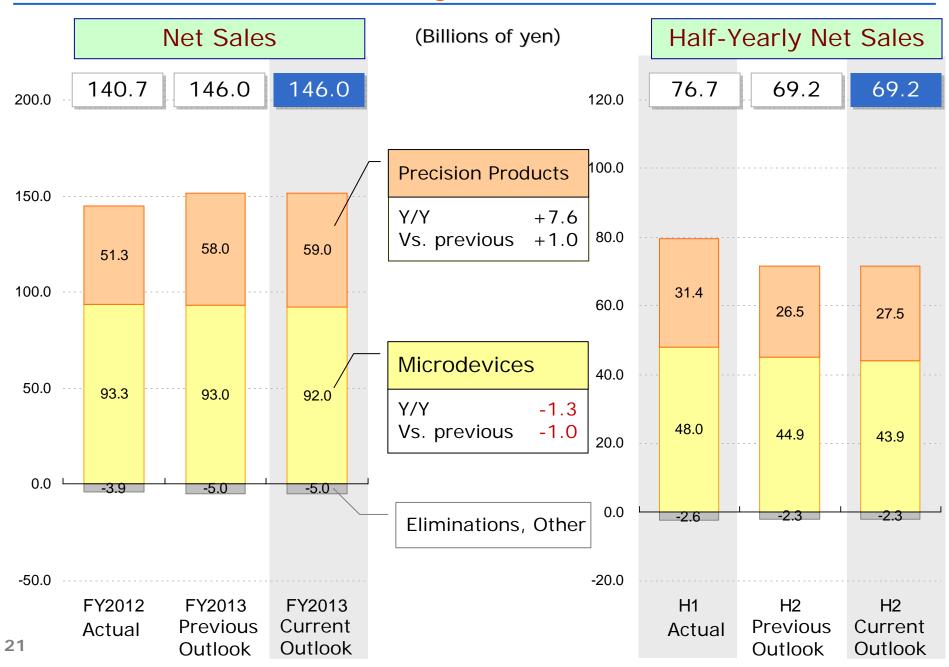
# Net Sales Outlook by Business Printing Systems Business







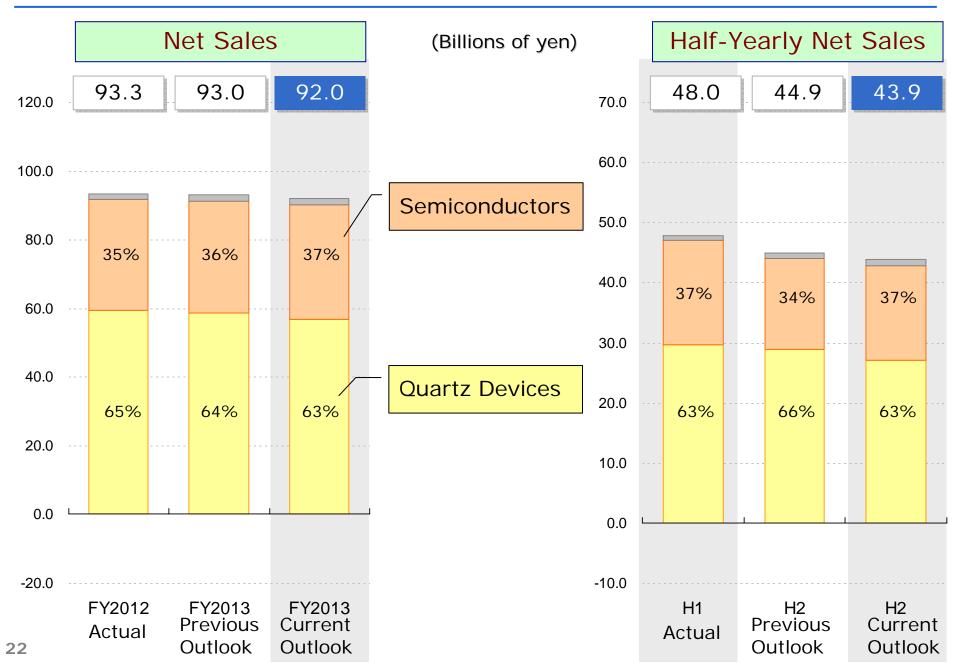
Net Sales Outlook by Business
<a href="#">Devices & Precision Products Segment</a>



# Net Sales Outlook by Business <a href="Microdevices Business">Microdevices Business</a>



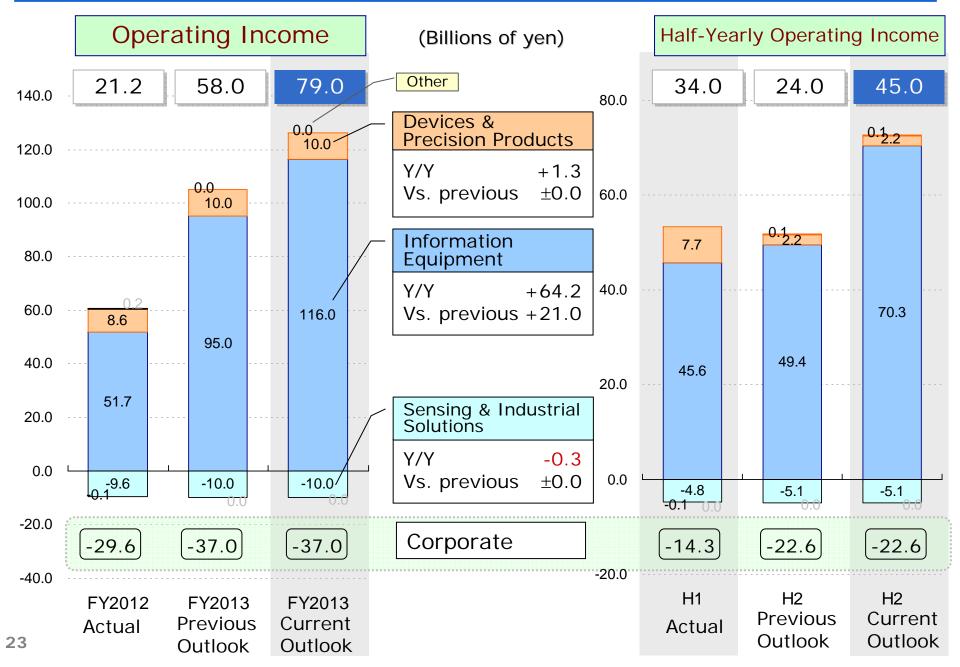




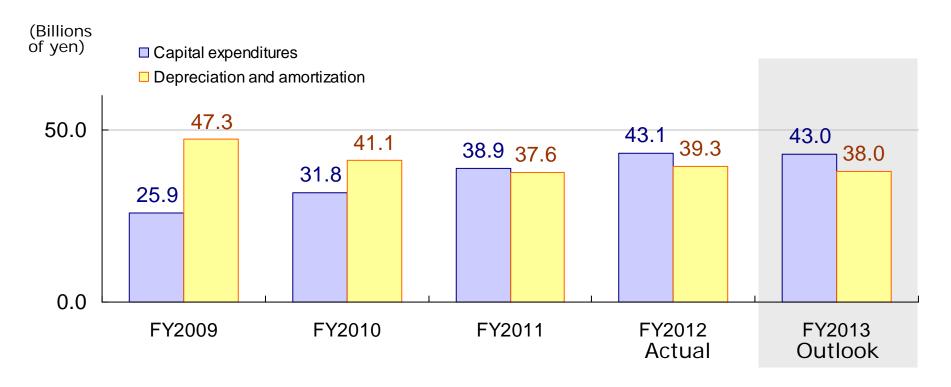
# FY2013 Financial Outlook (Operating Income)

▶By business segment





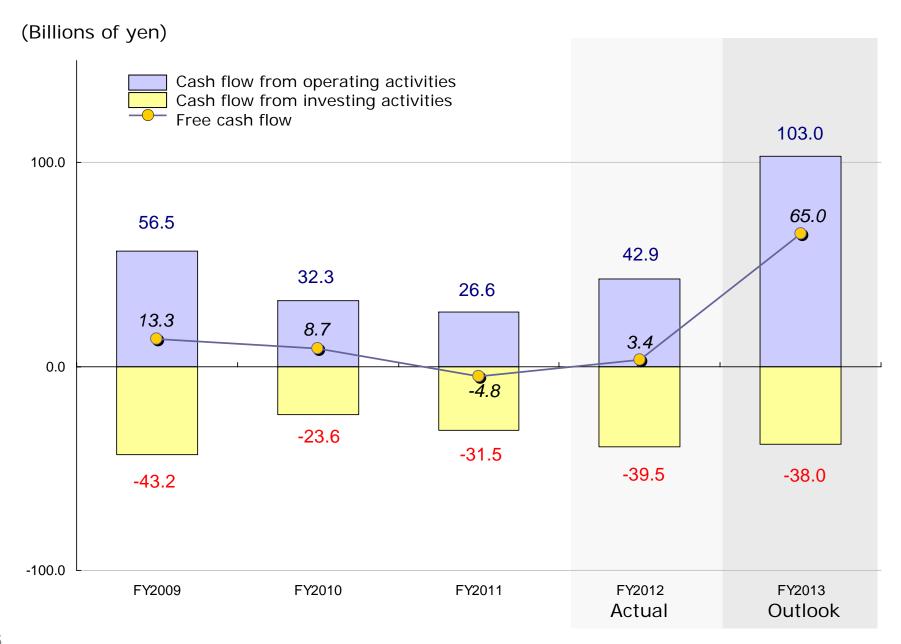




Breakdown by	FY2012	Actual	FY2013 Outlook		
segment	Cap. Ex.	D&A	Cap. Ex.	D&A	
Information Equipment	33.4	26.3	30.0	24.0	
Devices & Precision Products	6.7	8.0	9.0	8.0	
Sensing & Industrial Solutions	0.5	0.5	1.0	1.0	
Other/Corporate	2.4	4.3	3.0	5.0	

# Free Cash Flow Outlook





# Main Management Indicators



