

Third Quarter Financial Results Fiscal Year 2010 (Ending March 2011)

January 28, 2011

**SEIKO EPSON CORPORATION** 



## Disclaimer regarding forward-looking statements

The foregoing statements regarding future results reflect the Company's expectations based on information available at the time of announcement. The information contains certain forward-looking statements that are subject to known and unknown risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements. Such risks and uncertainties include, but are not limited to, the competitive environment, market trends, general economic conditions, technological changes, exchange rate fluctuations and our ability to continue to timely introduce new products and services.

## Numerical values presented herein

Numbers are rounded to the unit indicated.

Percentages are rounded off to one decimal place.



# Changes to segment reporting based on new management approach From FY2010

- Under our new management approach, Head Office expenses that were allocated to the various segments and business in proportion to their respective sales will be consolidated under the Corporate Segment from fiscal 2010.
- The functions of subsidiaries that provided services to the Epson Group and whose results were reported under the "Other" segment have been transferred to the various businesses.
- In the slides showing the fiscal 2010 outlook, fiscal 2009 segment profit and loss figures have been adjusted for the purpose of comparison.



1) FY2010 Q3 Financial Results

2) FY2010 Business Outlook

# Financial Highlights (Through Third Quarter)



Thru Q3 FY2009		FY2010		Change		
(Billions of yen)	First 9 Months	%	First 9 Months	%	Amount	%
Net Sales	738.1	-	747.3	-	+9.2	+1.2%
Operating Income	22.1	3.0%	33.8	4.5%	+11.7	+53.0%
Ordinary Income	16.4	2.2%	32.5	4.4%	+16.0	+97.8%
Net Income Before Income Taxes	7.4	1.0%	26.1	3.5%	+18.7	+249.9%
Quarterly Net Income	-4.7	-0.6%	17.0	2.3%	+21.7	-
EPS	-¥23.82		¥85.11			
Exch USD	¥93.56		¥86.85			
Exchange Rate	¥132.99		¥113.31			

# Financial Highlights (Third Quarter)

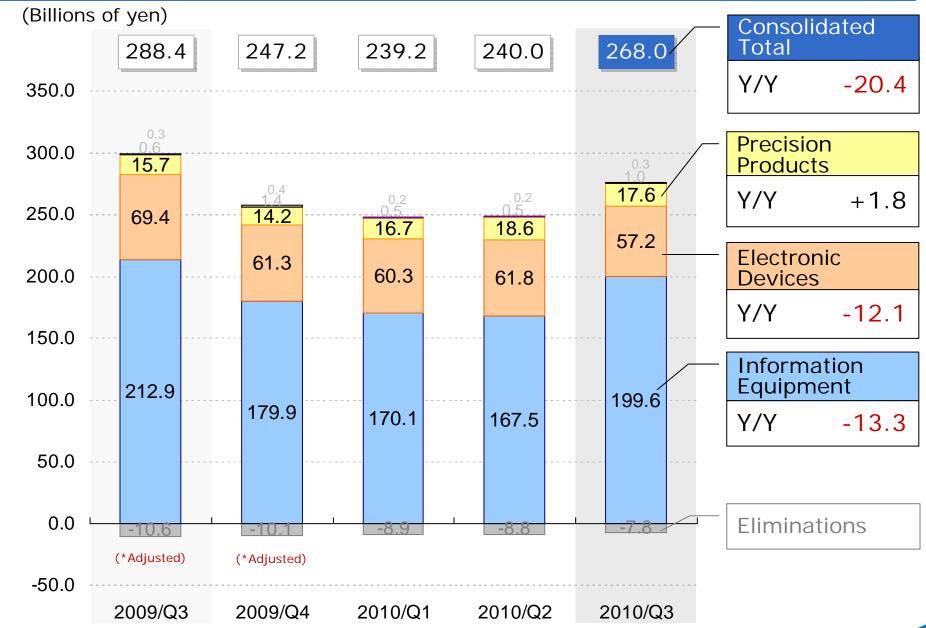


	FY2009		FY20	010	Change		
(Billions of yen)	Q3 Actual	%	Q3 Actual	%	Amount	%	
Net Sales	288.4	-	268.0	-	-20.4	-7.1%	
Operating Income	31.4	10.9%	19.2	7.2%	-12.2	-38.9%	
Ordinary Income	30.8	10.7%	17.6	6.6%	-13.2	-42.8%	
Net Income Before Income Taxes	27.8	9.7%	12.7	4.8%	-15.1	-54.2%	
Quarterly Net Income	24.4	8.5%	9.5	3.6%	-14.9	-61.0%	
EPS	¥122.36		¥47.78				
Exchang EUR	¥89.71		¥82.64				
change Rate	¥132.68		¥112.23				

# Quarterly Net Sales

# ▶By business segment

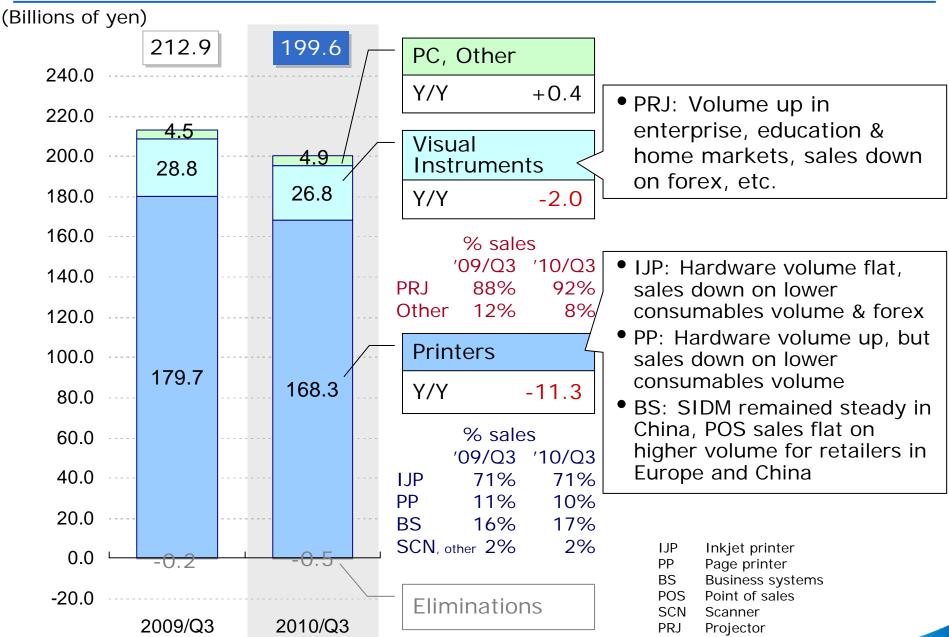




## **Quarterly Net Sales Comparison**

#### ► Information Equipment Segment

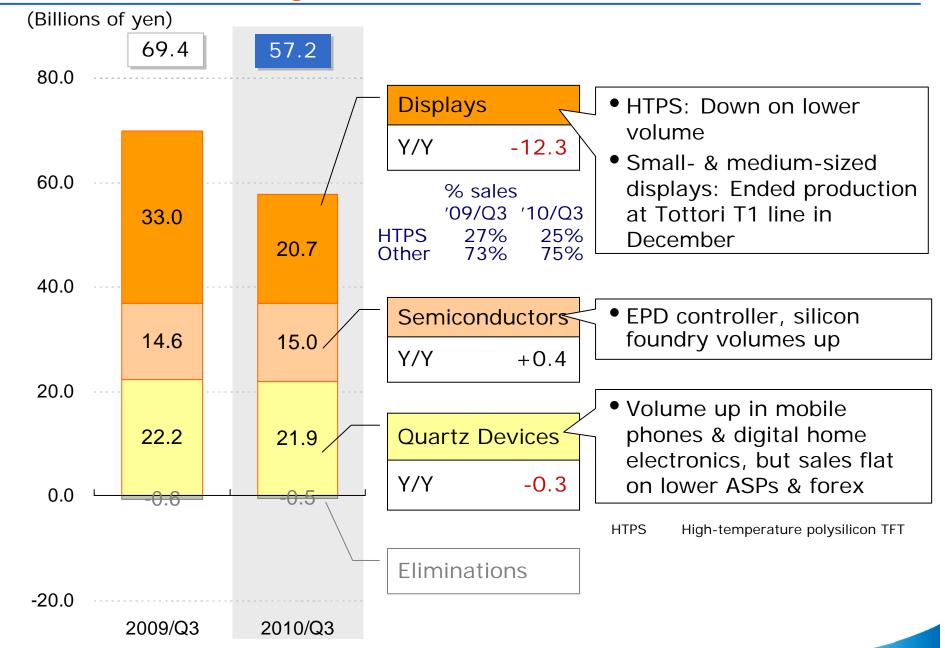




#### **Quarterly Net Sales Comparison**

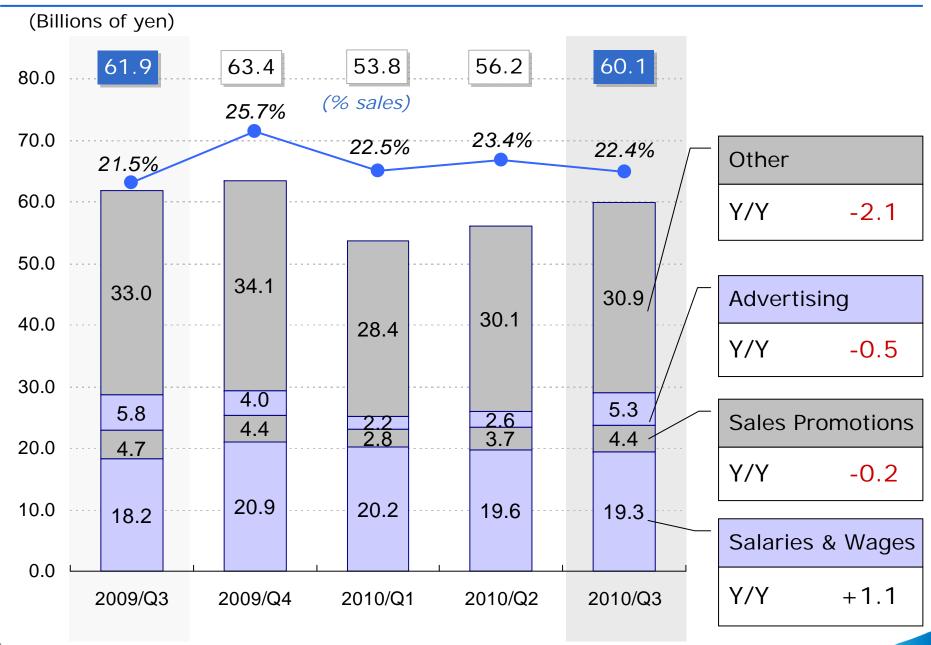






### Quarterly Selling, General and Administrative Expenses

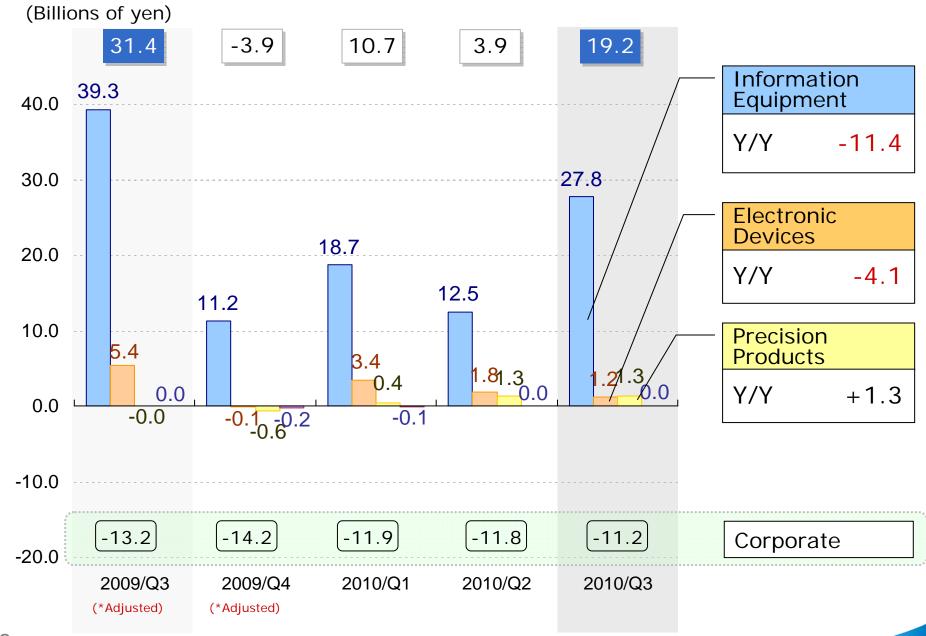




# Quarterly Operating Income ▶By business segment



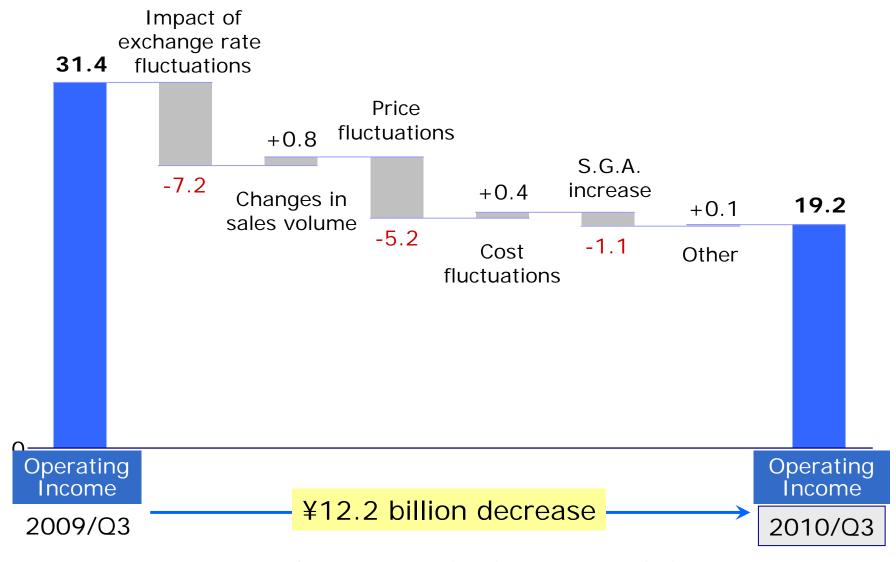




# Operating Income Fluctuation Cause Analysis

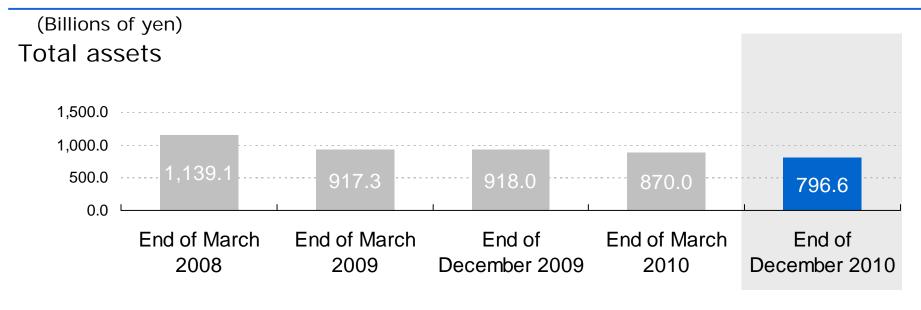


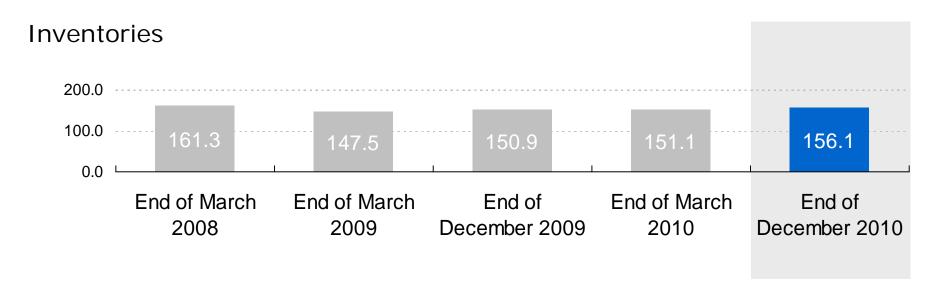
(Billions of yen)



#### Statistics of Balance Sheet Items



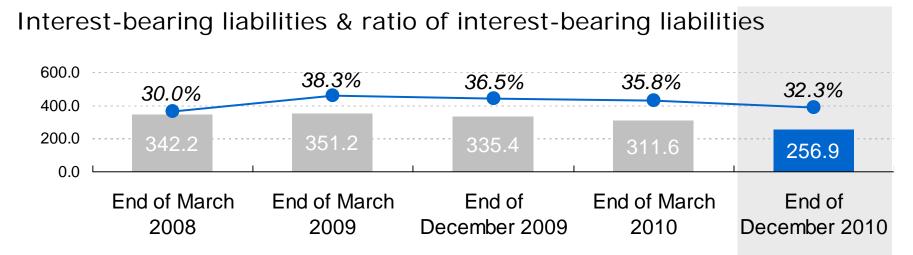


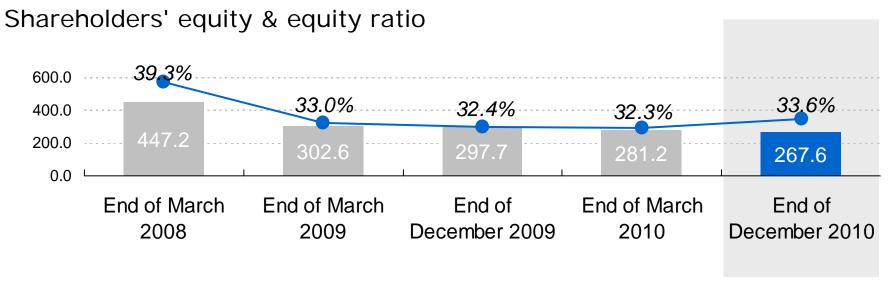


#### Statistics of Balance Sheet Items



(Billions of yen)





<sup>\*</sup>Starting from FY2008, lease obligations were included in interest-bearing liabilities

<sup>\*</sup>Shareholder equity = total net assets - minority interests in subsidiaries



1) FY2010 Q3 Financial Results

2) FY2010 Business Outlook

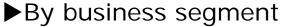
# FY2010 Business Outlook



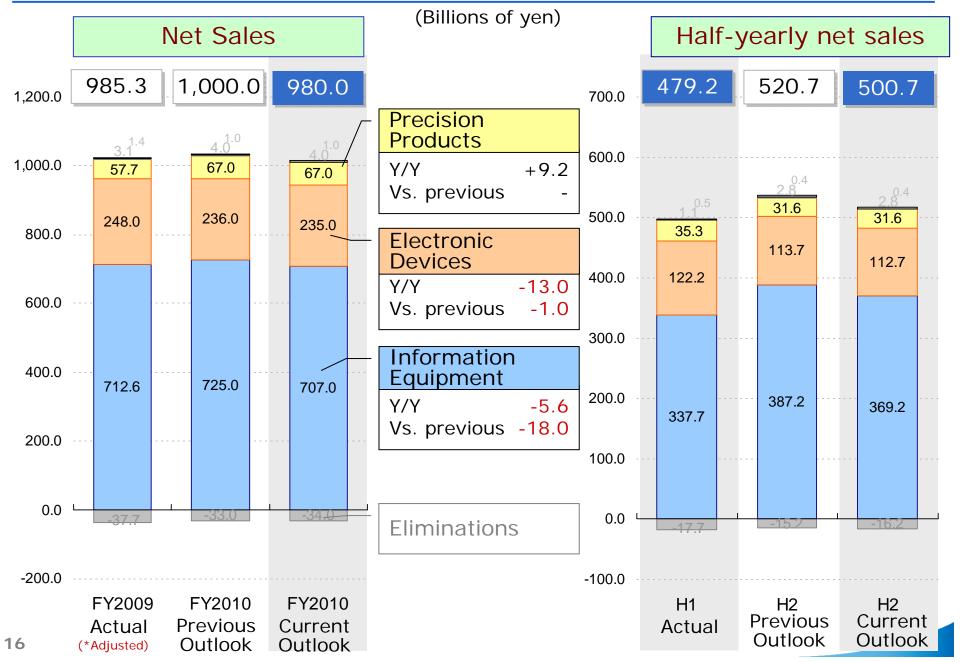
FY2009		009	FY2010				Change (amount, %)	
(Billions of yen)	Actual	%	10/29 Outlook	%	Current Outlook	%	Y/Y	Vs. Previous
Net Sales	985.3	-	1,000.0	-	980.0	-	-5.3 -0.5%	-20.0 -2.0%
Operating Income	18.2	1.8%	35.0	3.5%	35.0	3.6%	+16.7 +92.0%	
Ordinary Income	13.8	1.4%	34.0	3.4%	34.0	3.5%	+20.1 +145.0%	-
Net Income Before Income Taxes	-0.7	-0.1%	22.0	2.2%	22.0	2.2%	+22.7	
Net Income	-19.7	-2.0%	10.0	1.0%	10.0	1.0%	+29.7	-
EPS	-¥99.34		¥50.05		¥50.05		t Outlook: ) H2 exchang otion	e rate
Exch Re	¥92.85		¥84.00		¥85.00	USD:	¥81.00 ¥110.00	
change Rate	¥131.15		¥112.00		¥112.00	USD:	hange rate a ¥80.00 ¥110.00	ssumption

Previous outlook H2 exchange rate assumption USD: ¥80.00, EUR: ¥110.00

#### FY2010 Business Outlook (Net Sales)

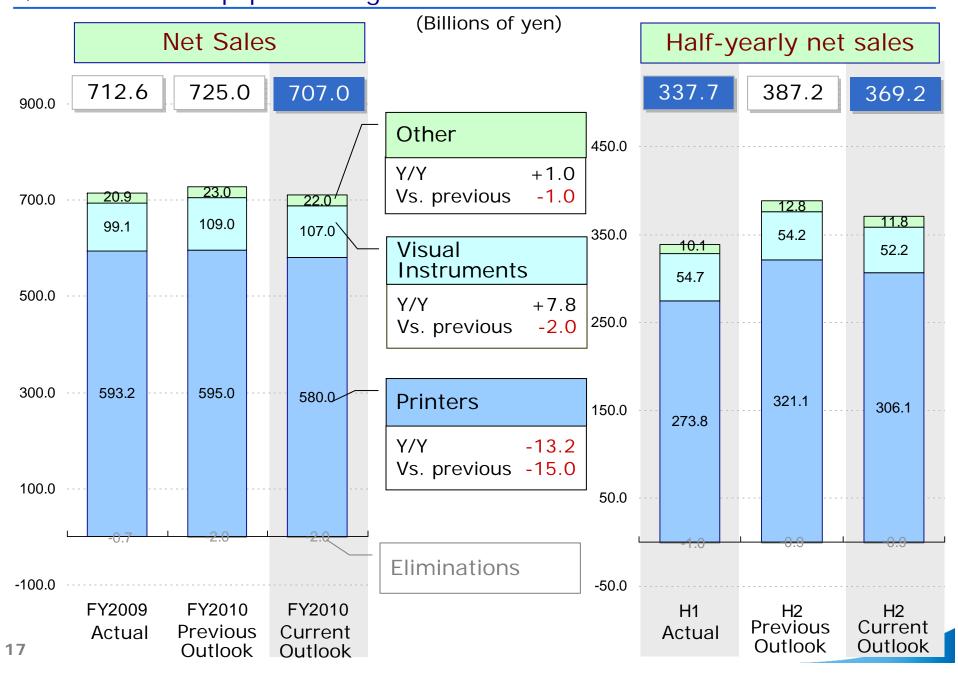






# Net Sales Outlook by Business Information Equipment Segment

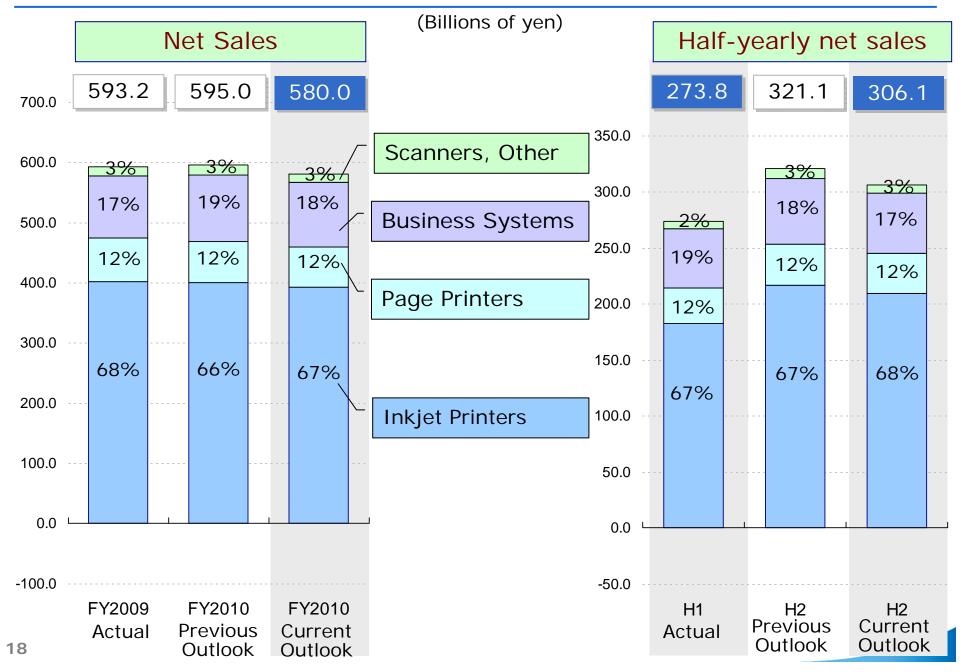




## Net Sales Outlook by Business



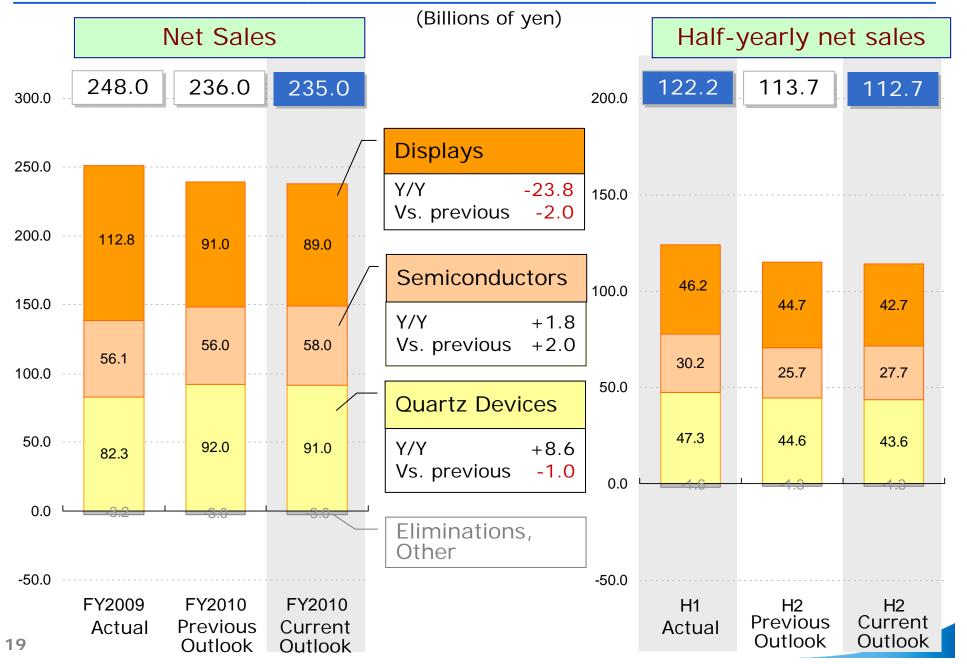




# Net Sales Outlook by Business Electronic Devices Segment



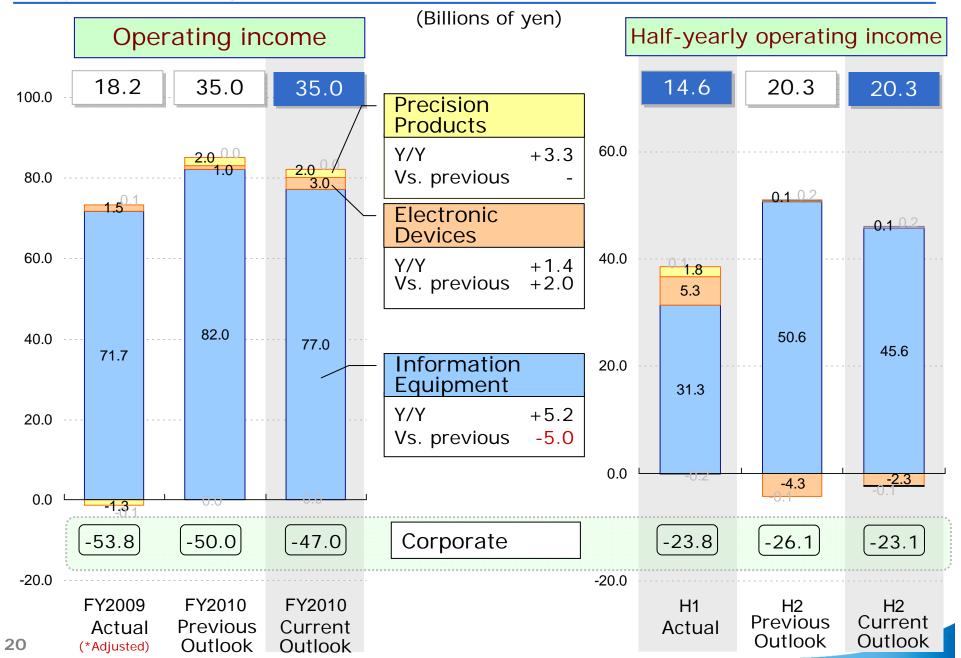




## FY2010 Business Outlook (Operating Income)

▶By business segment

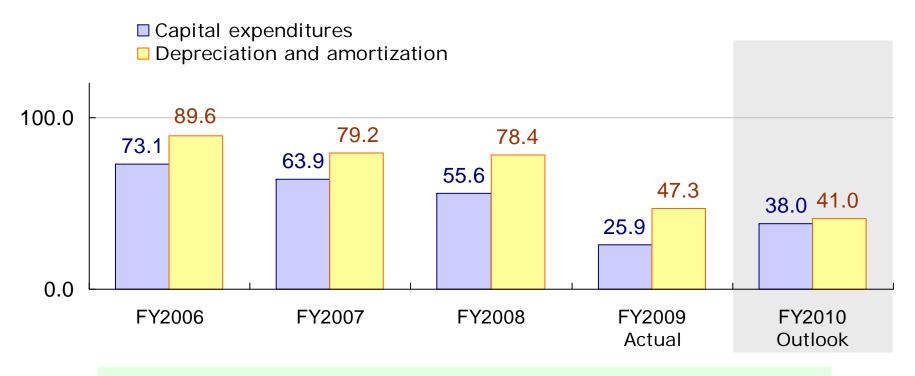




# Outlook for Capital Expenditure and Depreciation & Amortization Expenses



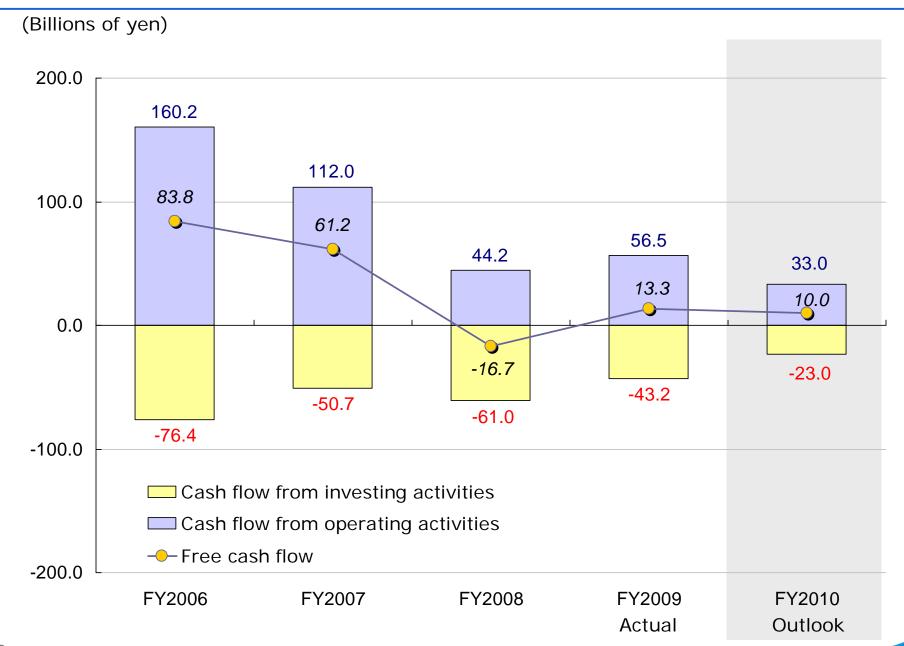
(Billions of yen)



Breakdown by segment	FY2009 Actual		FY2010 Outlook	
	Cap. Ex.	D&A	Cap. Ex.	D&A
Information Equipment	12.5	24.4	20.0	22.0
Electronic Devices	9.8	10.4	12.0	10.0
Precision Products	1.8	3.9	3.0	3.0
Corporate/Other	1.6	8.5	3.0	6.0

### Free Cash Flow Outlook





# Main Management Indicators



(%)

