



# Printhead Business

March 31, 2020

Seiko Epson Corporation

# Micro Piezo Technology

**Minoru Usui**  
President

# Printhead Business

**Yasunori Ogawa**  
Managing Executive Officer

# Micro Piezo Technology

A close-up, angled view of several piezo inkjet printhead components, showing their internal structure and green ink channels. They are arranged in a row, receding into the background.

# Optimizing printing processes with piezo inkjet

# Technology development

**Higher speed  
More precise  
Smaller**

## 3rd Generation (2013)

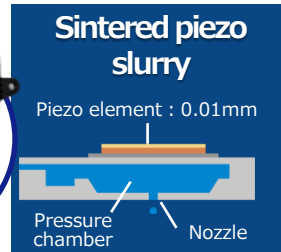
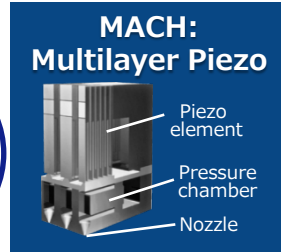
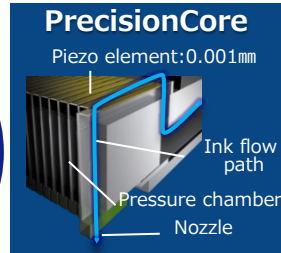
Output resolution 600- dpi  
(4 colors)

## 2nd Generation

Output resolution 360- dpi  
(4 colors)

## 1st Generation

Output resolution 180- dpi  
(4 colors)



Production technology	Head cross-section nozzle pitch	Piezo distortion (ratio)
Thin-film + MEMS <small>MEMS: Micro Electro Mechanical Systems</small>	Piezo distortion  300 npi = 0.08 mm <small>npi: nozzles per inch</small>	2.5
Precision Machining + MEMS	 180 npi = 0.14 mm	1.5
Precision Machining	 120 npi = 0.21 mm	1



# Keys for technology development

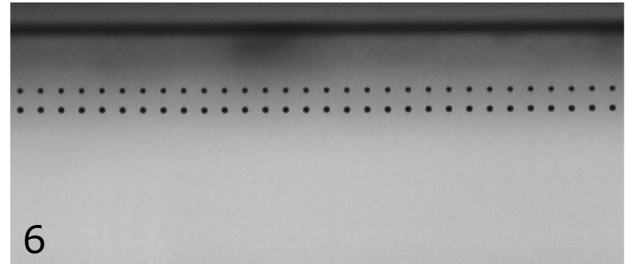
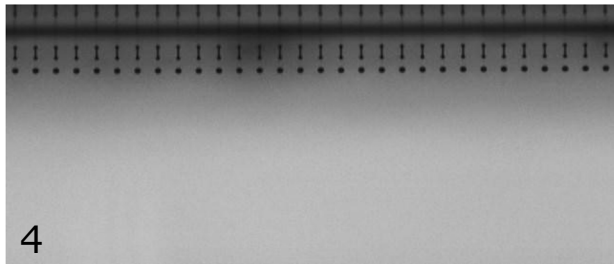
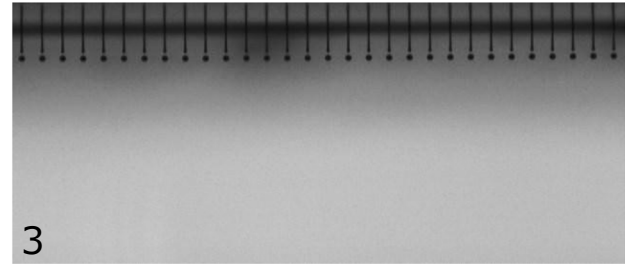
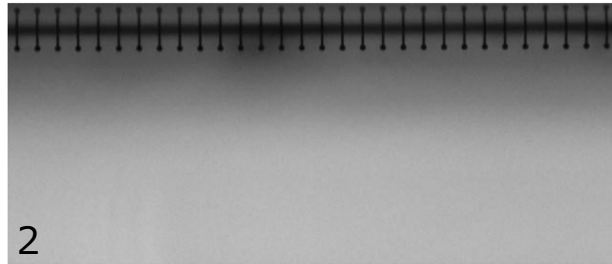
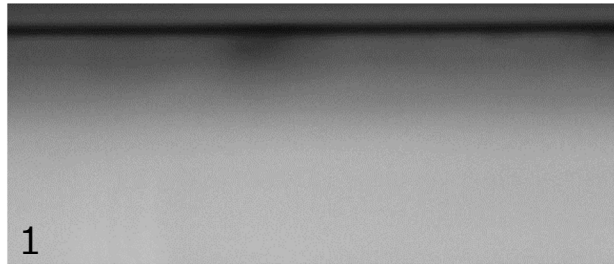
**Precise / Compact**

**Support multiple ink types**

**Durable**



# Precise | Ink ejection (Movie Capture)



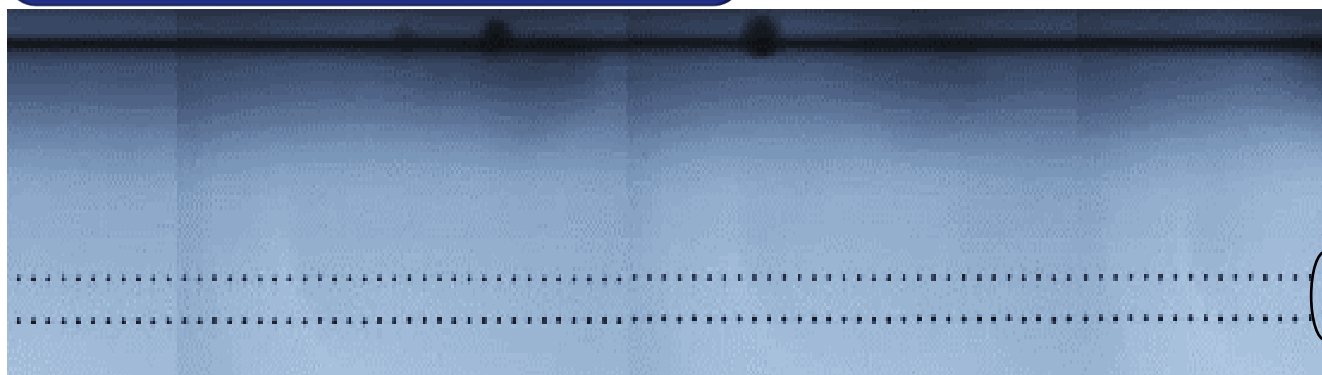
## Other piezo type



← Nozzle surface

← Ink droplet

## PrecisionCore



- High density
- Low variance in dot size
- Very precise landing

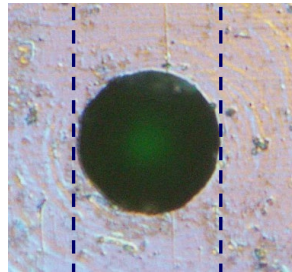
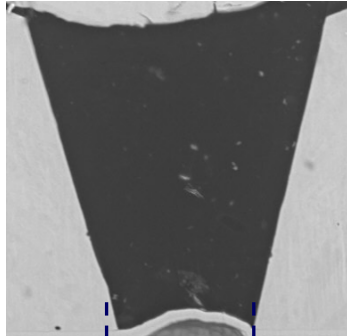
Ejection frequency: 1KHz



# Precise | Nozzle shape

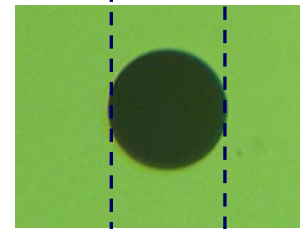
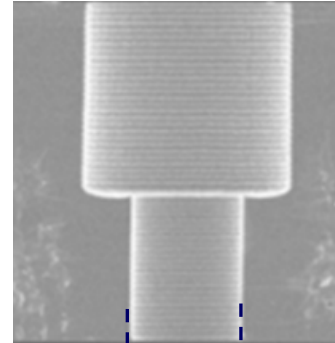
Exact circle / straight nozzle shape created by MEMS processing (silicon etching)

Machining



0.025 mm

PrecisionCore  
MEMS



0.02 mm

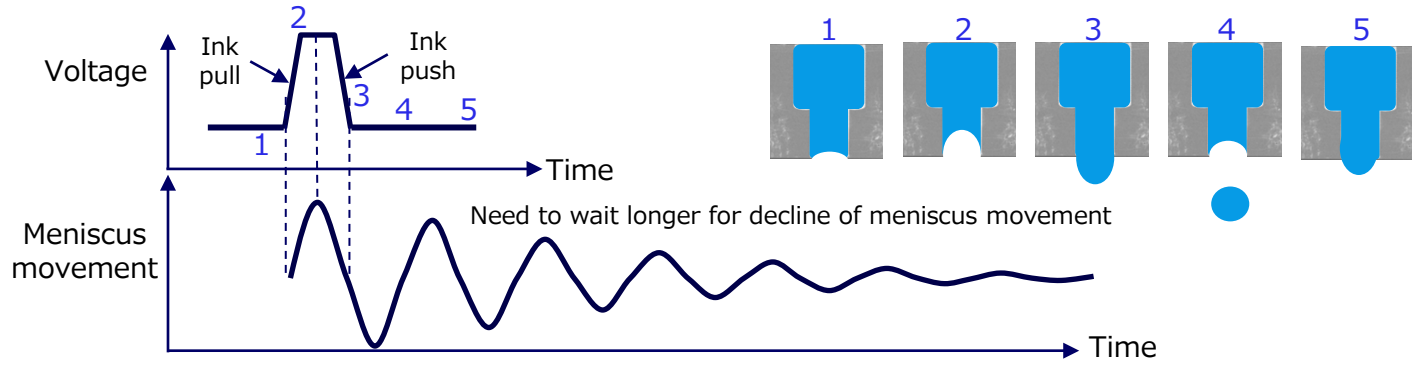
Nozzle  
cross-  
section

Nozzle  
surface

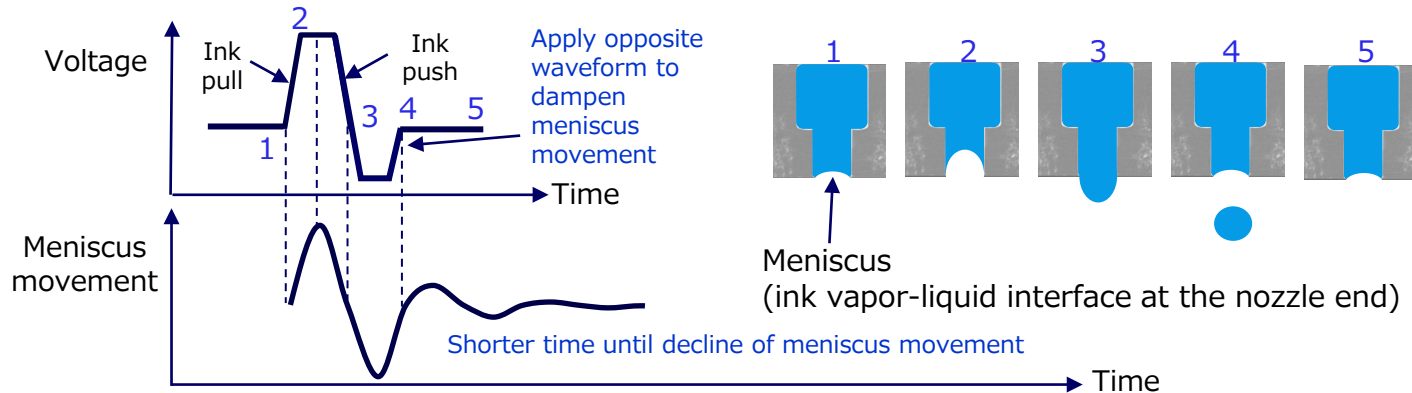
# Precise | Meniscus control

Precisely adjusting the waveform driving the piezo allows us to freely control ink ejection, and ensures stable ejection of minute droplets varying in viscosity

## Without Meniscus Control



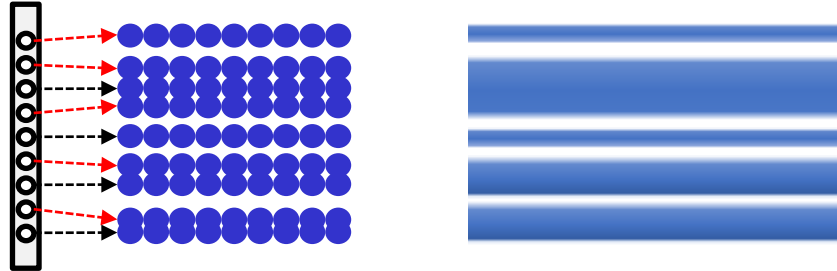
## With Meniscus Control



# Precise | Image quality and higher speed

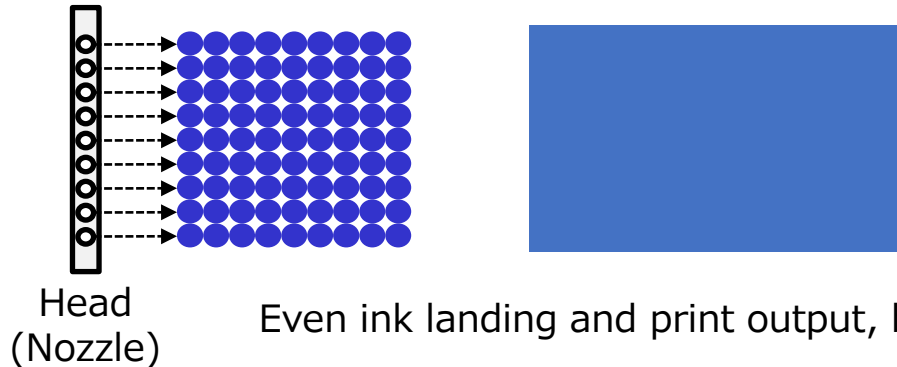
Increasing ink landing accuracy ensures uniform print output (no lines and/or uneven spots) and fewer print passes for higher print speed

Low  
Accuracy



Uneven ink landing causes lines/uneven spots  
Multiple passes are necessary for correction

High  
Accuracy



Head  
(Nozzle)

Even ink landing and print output, better print quality

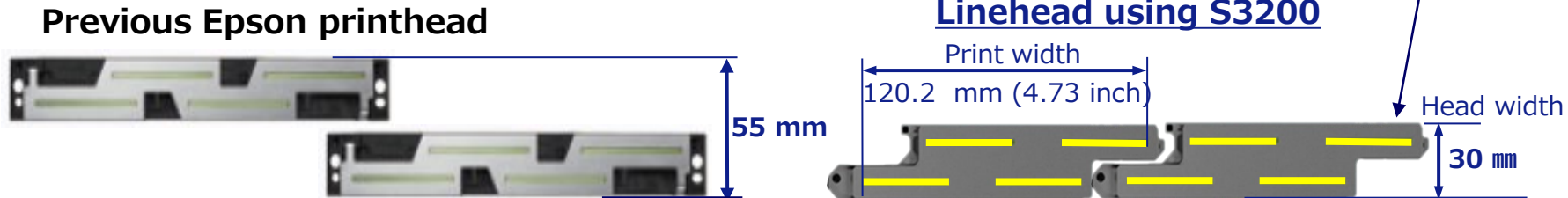
# Compact | Printhead expandability

Wide lineup of printheads with PrecisionCore print chips configured vertically and horizontally to meet customer needs

- ◆ Increase color / print width



- ◆ Use "S" series to form compact lineheads

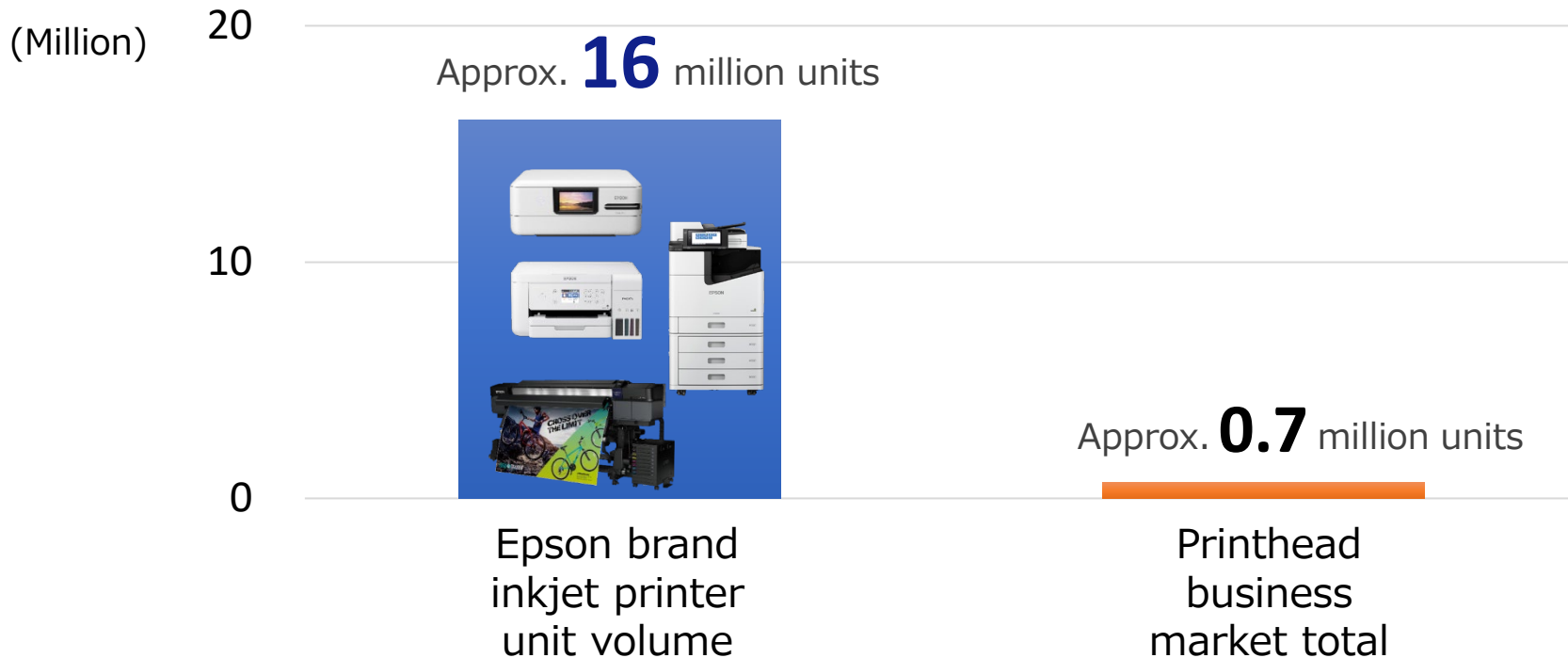




**Technological and competitive strengths developed in the office and home markets**



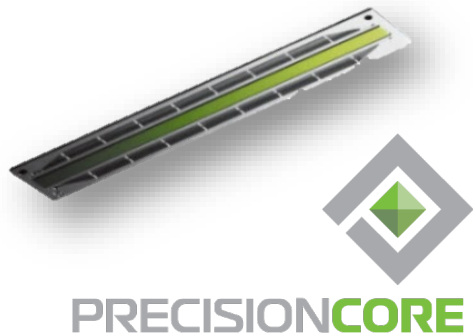
## Annual production volume comparison



Printhead business market: Epson estimates for FY2018

# PrecisionCore print chip (front-end) process capacity

## Staged capital expenditure to meet necessary demand



Hirooka Plant



Suwa Minami Plant



Started Production



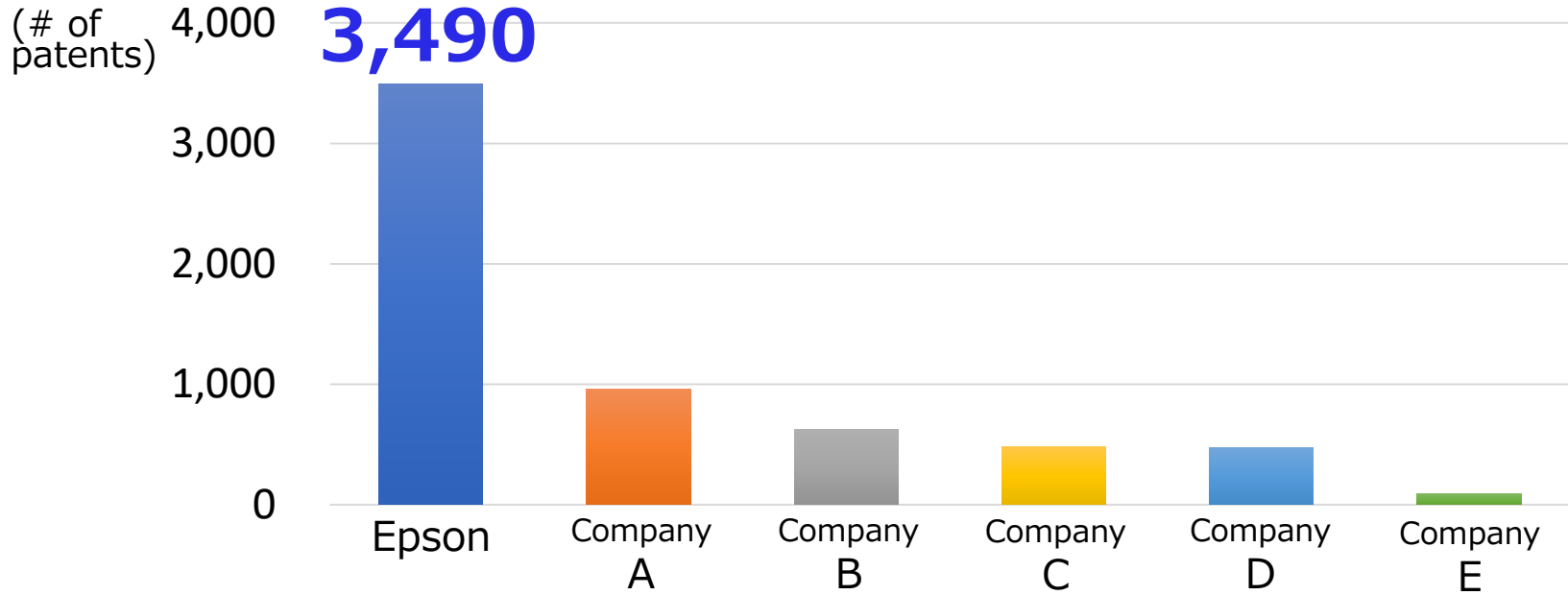
FY13

FY18

FY19

# IP | Piezo printhead registered patents

Wide variety of patents, including head architecture, driving method, material, and production process



Epson data as of March 10, 2020

Registered patents for piezo print heads in Japan, US, China, and Europe filed after April 1, 2000

# Micro Piezo Technology

**Minoru Usui**  
President

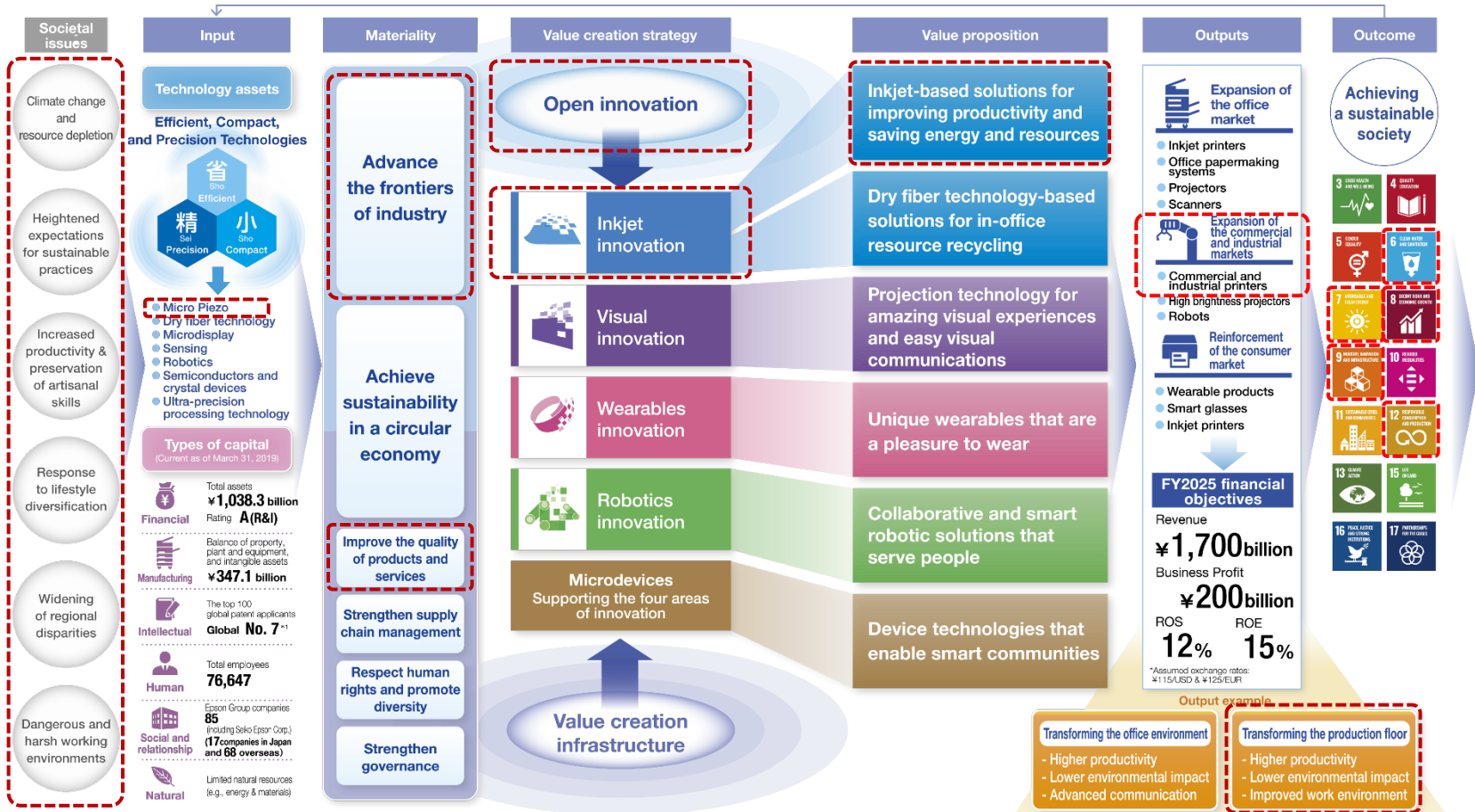
# Printhead Business

**Yasunori Ogawa**  
Managing Executive Officer

# Epson value creation story



# Value creation story



Indispensable company



Climate change and  
resource depletion



Heightened expectations for  
achieving sustainability



Increased productivity &  
preservation of artisanal skills



Response to lifestyle  
diversification



Growth in geographical  
inequities in infrastructure,  
education, and services



Dangerous and harsh  
working environments

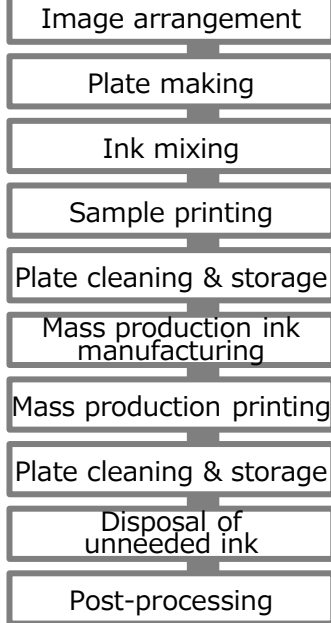
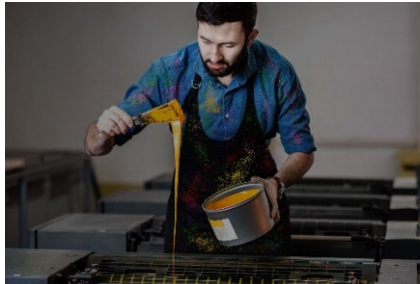
## Achieving low-resource, high-efficiency production

- Balancing productivity and sustainability with inkjet solutions



### Complex, wasteful work process

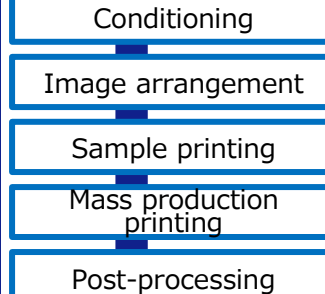
#### Analog textile printing



45  
|  
60  
days

### Simple process, lower environmental impact

3  
|  
14  
days



#### Digital textile printing



### Value provided

- Faster turnaround. Less dead stock and disposal losses
- Reduces water use (no plate cleaning) and waste ink
- Saves plate and WIP storage space
- Offer a clean and safe printing environment

# Commercial & industrial printing



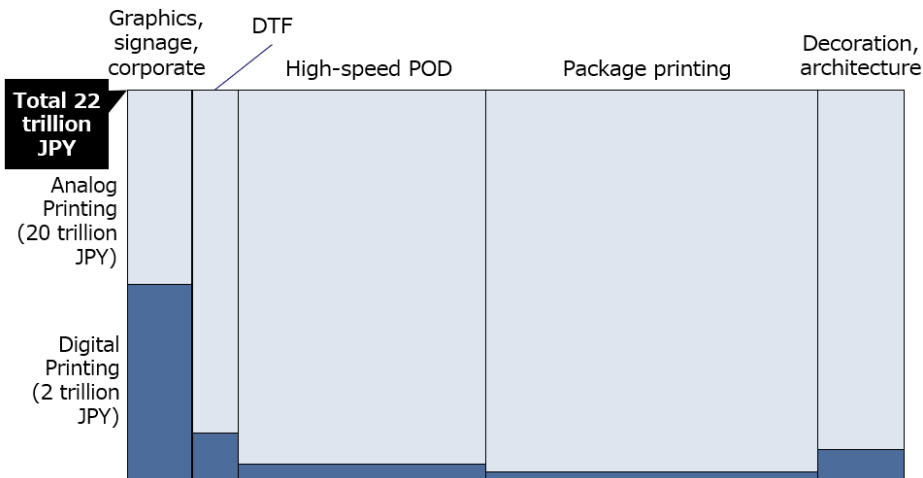


# Digitization of commercial & industrial printing and growth potential

## Commercial & industrial printing market including printhead and consumables

### Growth potential in the existing market

- Market size including head and consumables: 22 trillion JPY
- Stable growth in digitization for graphics, sign, corporate
- Huge potential in digitization for packaging and POD



\*Epson estimate 1USD=110円 y-axis: digital/analog ratio x-axis market volume  
\*POD: Print On Demand \*DTF: Print Direct to Fabric

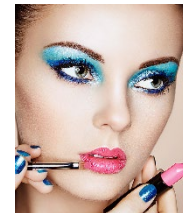
## Growth potential (examples)

### Growth potential from production process transformation

\*Product image for illustration purposes only



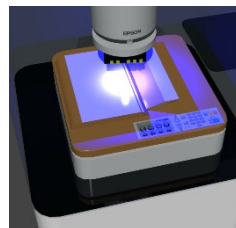
Circuits



Cosmetics



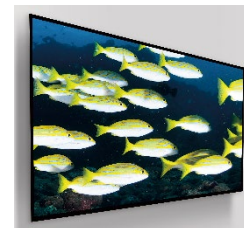
Food decoration



3D Printing



Body tissue



OLED

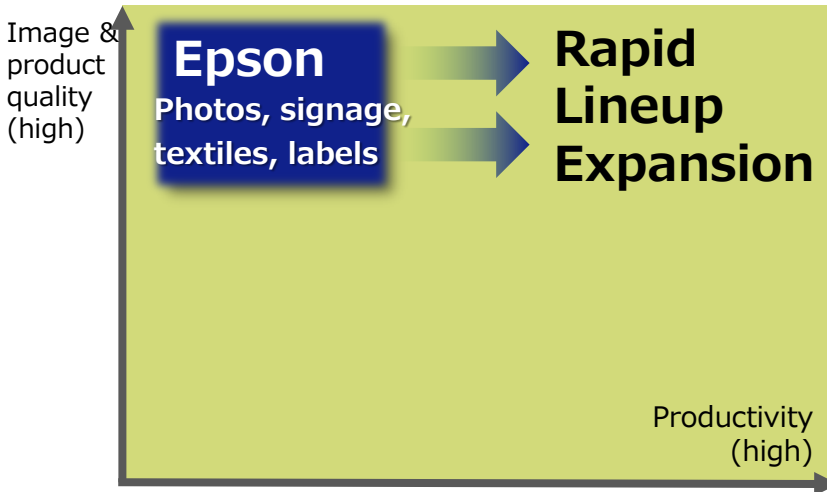
\*OLED: Organic Light Emitting Diode



## Completed preparation for accelerated growth in commercial & industrial printing

- Utilize new platform to rapidly increase lineup of high productivity products
  - ✓ Launch new products with differentiating technology fostered in office and home printing
- Deploy software solutions such as Color Control
  - ✓ Accelerate the switch from analog printing and competitors, and offer dispersed printing

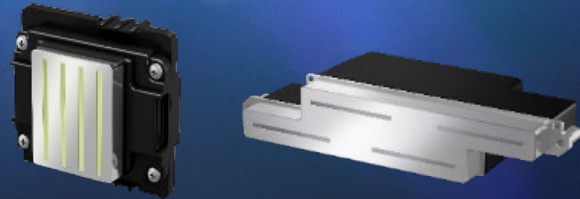
### Expand lineup



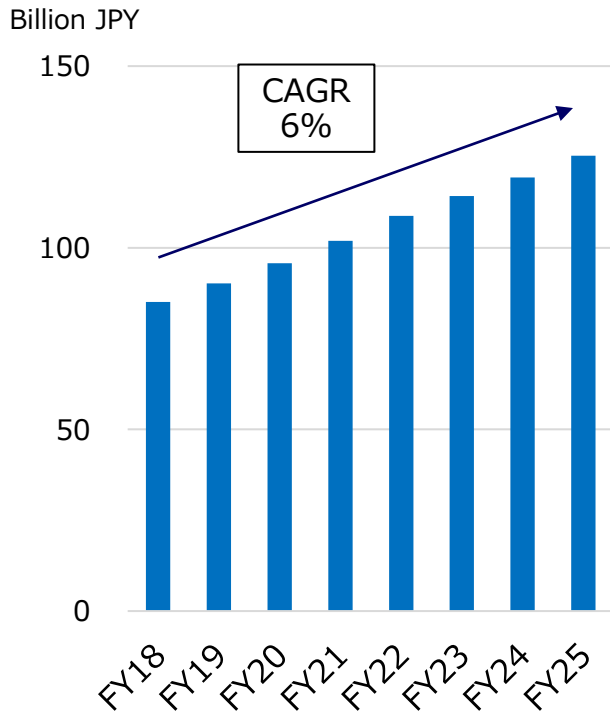
### Color Control Technology



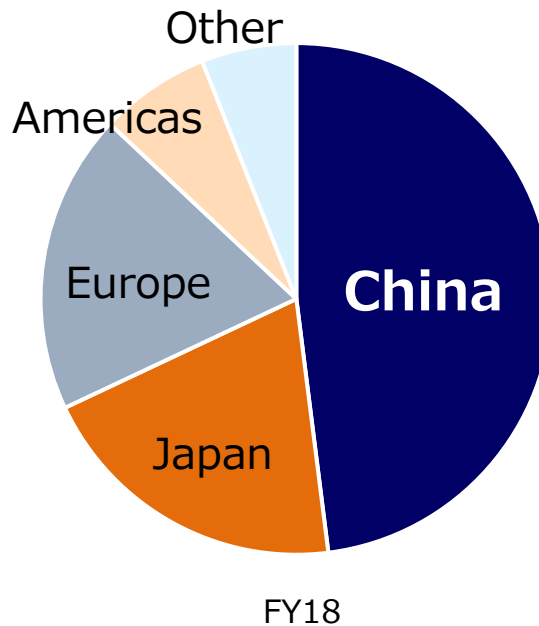
# Printhead business



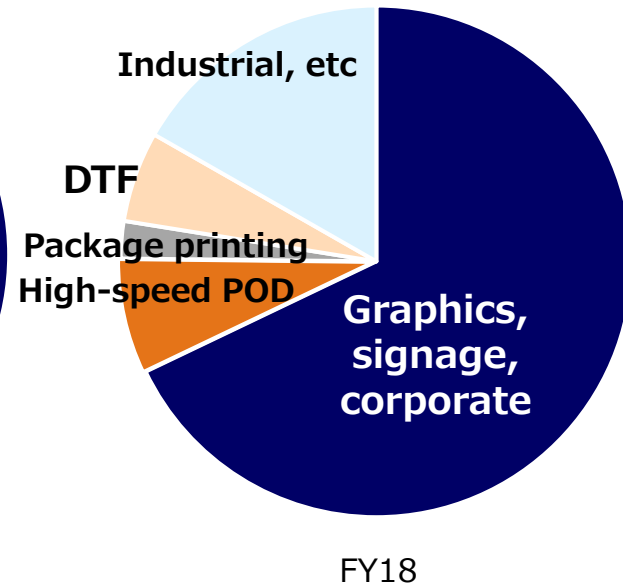
## Printhead market size



## By region



## By application



\*DTF: Print Direct to Fabric  
\*POD: Print On Demand

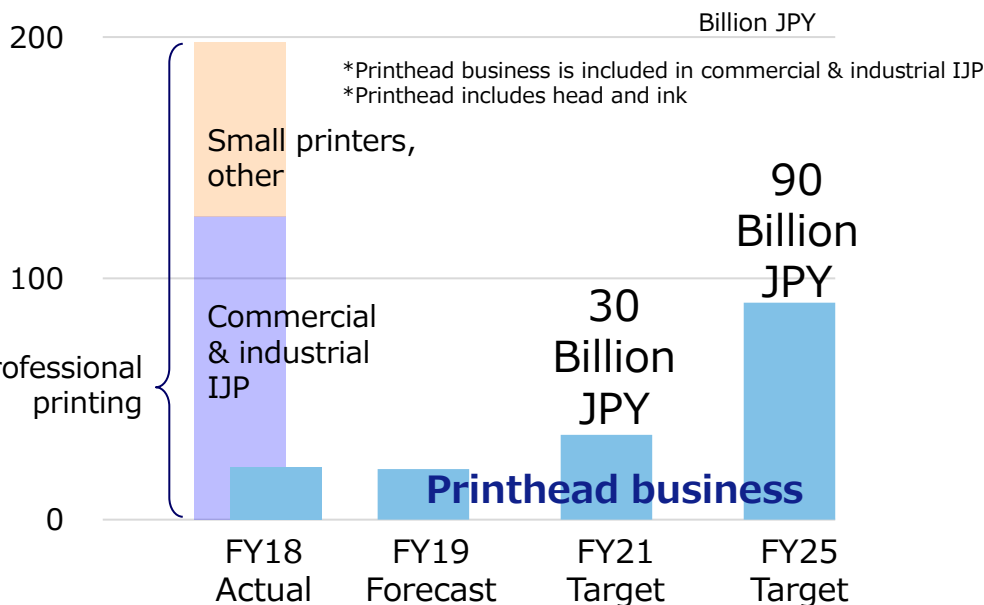
# Performance targets

Contribute to large profit growth by increasing share in the existing market

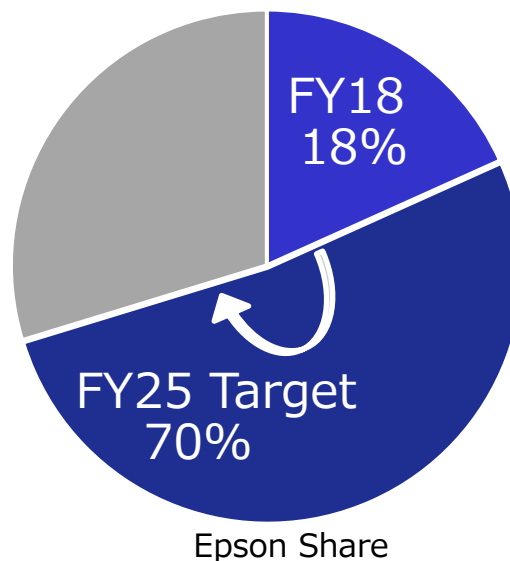
- Expand customer base from Japan to China and Europe/Americas

Further growth from new markets

## Revenue target



## Market share (printheads)



# Actions to expand printhead business sales

## Completed preparations to expand printhead business

- New PrecisionCore print chip production facility completed
- Increased competitiveness in Epson brand printers

## Started actions to expand sales

Market status	Actions	Targets
Competitors have 2- and 4-inch head lineup	<ul style="list-style-type: none"><li>● Increase lineup utilizing expandability of Epson print chips</li><li>● Increase awareness of business launch</li><li>● Collaborate with board/ink suppliers</li><li>● Strengthen sales/support</li></ul>	Revenue (graphics, signage, corporate)  FY21 30 billion JPY FY25 60 billion JPY
Uncertified 1-inch head channels in China	<ul style="list-style-type: none"><li>● Offer direct sales and certified solutions where customers can use Epson heads without risk</li></ul>	
Progression of digitization is only seen in some applications	<ul style="list-style-type: none"><li>● Expand applications through collaboration and open innovation<ul style="list-style-type: none"><li>✓ High productivity: POD, box printing, package printing, etc.</li><li>✓ New application: Circuit printing, 3D, cell printing, etc.</li></ul></li></ul>	Revenue (new applications)  FY25 30 billion JPY



# Printhead lineup

UV: Ultra Violet type ink  
 FB: Flat Bed  
 LFP: Large Format Printer  
 DTF: Print Direct To Fabric  
 POD: Print On Demand

## PrecisionCore print head

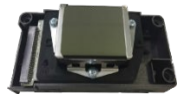
### MACH print head



**F1080**



Small  
UV-FB



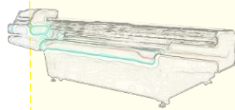
**F1440**



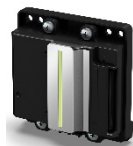
Low cost  
LFP



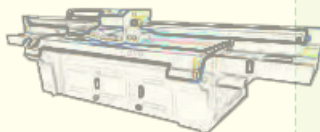
**L1440**



Mid-size UV-FB



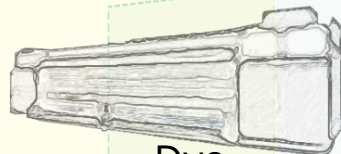
**I800**



Large UV



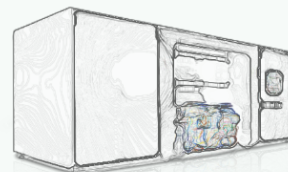
**I1600**



Dye-  
sublimation  
LFP



**I3200**



DTF



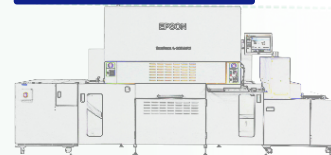
**S1600**

2-inch  
2019-

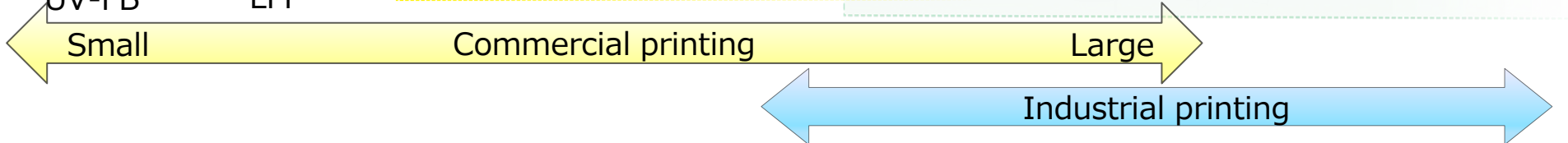


**S3200**

4-inch  
2019-



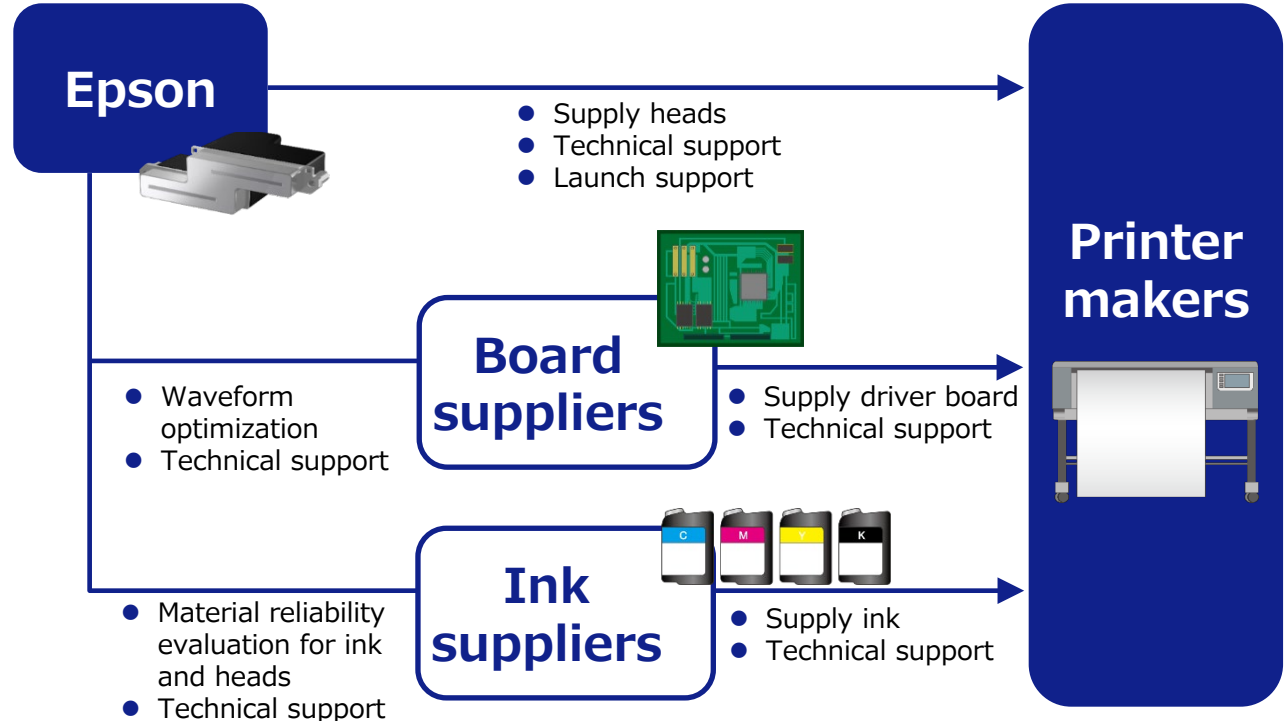
Labels, package  
printing, POD





# Collaboration with board and ink suppliers

Specialization and division of manufacturing is a major trend in LFP. By collaborating with board and ink makers, Epson offers risk-free solutions for customers using certified Epson printheads.



## Created customer support structure in China, the largest market

- Utilize existing sales offices and deploy sales engineering staff
- Utilize expertise of head engineers in production facilities (Shenzhen: ESL), and facilitate communication among local engineers for fast launch support



Docan (Shanghai)  
UV-FB



JHF (Beijing)  
UV-R2R



Titanjet (Guangdong)  
Dye-sublimation



Flora (Shenzhen)  
Direct textile printer

ESL: Epson Engineering (Shenzhen) Ltd. UV: Ultra Violet type ink FB: Flat Bed R2R: Roll to Roll



## Shanghai sign show (Sep. 2019)

### Gongzheng



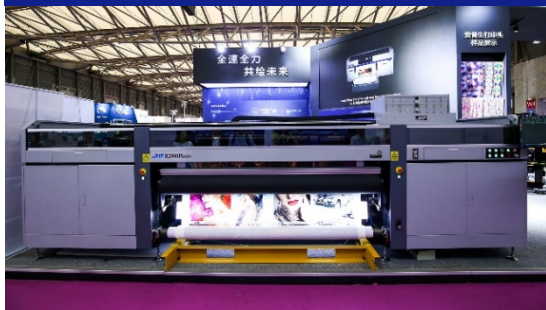
- Increased productivity with 1-pass printing (Flora) →

## Shanghai Tex (Nov. 2019)

### Flora



### JHF



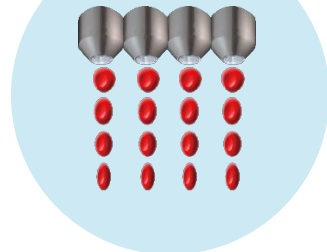
- Small type words are very sharp
- Increased productivity with wide head (JHF) ←

### Human Digital



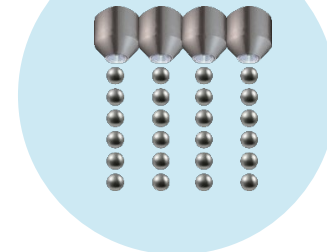
# Expanding applications

## Print cells

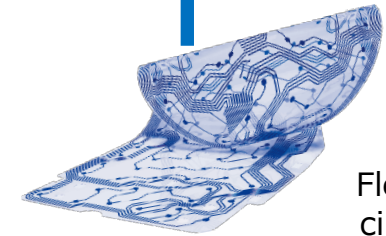


**Inkjet printheads**

## Print metals



**Collaboration &  
open innovation**

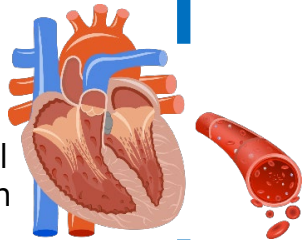


**Flexible  
circuits**

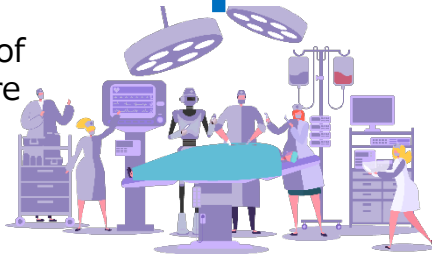


**Products  
of the future**

Heart &  
blood vessel  
regeneration



Surgery of  
the future

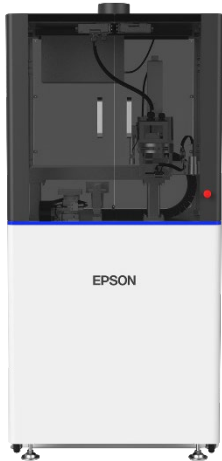




# Expanding applications | Open innovation

Conduct experiments and validation with customers in new applications such as flexible printed circuits, 3D printing, OLED printing, and biotechnology printing

R&D  
inkjet machine



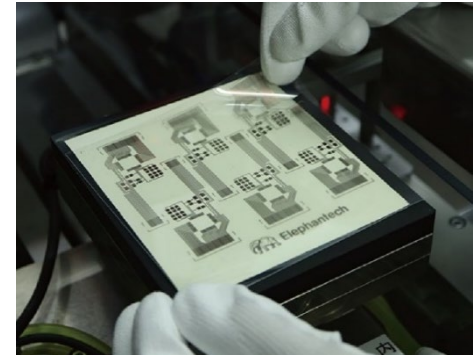
Fujimi inkjet  
innovation lab



OLED inkjet system  
joint development:  
Tokyo Electron



Partnership:  
Elephantech



Source: Tokyo Electron Ltd. **Elius™500 Pro**  
Elius is registered trademark or trademark of Tokyo  
Electron Limited in Japan and/or other countries.



**Solve social issues  
by revolutionizing manufacturing  
with PrecisionCore**

**EPSON**  
EXCEED YOUR VISION